# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Quarterly Period Ended August 2, 2019

□ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

to

For the Transition Period from

Commission File Number: 1-8649

# THE TORO COMPANY

(Exact name of registrant as specified in its charter)

Delaware

State or Other Jurisdiction of Incorporation or Organization

41-0580470

I.R.S. Employer Identification Number

8111 Lyndale Avenue South Bloomington, Minnesota 55420 Telephone Number: (952) 888-8801

(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$1.00 per share	TTC	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	$\boxtimes$	Accelerated filer	
Non-accelerated filer		Smaller reporting company	
		Emerging growth company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No 🗵

The number of shares of the registrant's common stock outstanding as of August 30, 2019 was 106,602,338.

# THE TORO COMPANY INDEX TO FORM 10-Q

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# PART I. FINANCIAL INFORMATION

# ITEM 1. FINANCIAL STATEMENTS

# THE TORO COMPANY AND SUBSIDIARIES

Condensed Consolidated Statements of Earnings (Unaudited)

(Dollars and shares in thousands, except per share data)

		Three Mo	nths	Ended		Nine Mor	ths Ended		
	Α	ugust 2, 2019	I	August 3, 2018	A	ugust 2, 2019		August 3, 2018	
Net sales	\$	838,713	\$	655,821	\$	2,403,705	\$	2,079,347	
Cost of sales		572,732		422,168		1,600,809		1,317,399	
Gross profit		265,981		233,653		802,896		761,948	
Selling, general and administrative expense		192,037		140,759		521,173		431,859	
Operating earnings		73,944		92,894		281,723		330,089	
Interest expense		(9,004)		(4,676)		(20,440)		(14,214)	
Other income, net		6,295		5,057		17,152		12,951	
Earnings before income taxes		71,235		93,275		278,435		328,826	
Provision for income taxes		10,628		14,266		42,718		95,924	
Net earnings	\$	60,607	\$	79,009	\$	235,717	\$	232,902	
Basic net earnings per share of common stock	\$	0.57	\$	0.75	\$	2.21	\$	2.19	
Diluted net earnings per share of common stock	\$	0.56	\$	0.73	\$	2.18	\$	2.14	
Weighted-average number of shares of common stock outstanding — Basic		107,005		105,751		106,644		106,474	
Weighted-average number of shares of common stock outstanding — Diluted		108,253		108,070		108,024		108,930	

See accompanying Notes to Condensed Consolidated Financial Statements.

# THE TORO COMPANY AND SUBSIDIARIES

Condensed Consolidated Statements of Comprehensive Income (Unaudited)

(Dollars in thousands)

		Three Mor	nths E	nded	Nine Months Ended				
	August 2, 2019 August 3, 2018			A	August 2, 2019		ugust 3, 2018		
Net earnings	\$	60,607	\$	79,009	\$	235,717	\$	232,902	
Other comprehensive income (loss), net of tax:									
Foreign currency translation adjustments		(3,815)		(4,288)		(4,151)		(2,164)	
Derivative instruments, net of tax of \$701; \$485; \$347; and \$1,318, respectively		2,263		1,449		1,420		2,705	
Other comprehensive income (loss), net of tax		(1,552)		(2,839)		(2,731)		541	
Comprehensive income	\$	59,055	\$	76,170	\$	232,986	\$	233,443	

See accompanying Notes to Condensed Consolidated Financial Statements.



# THE TORO COMPANY AND SUBSIDIARIES Condensed Consolidated Balance Sheets (Unaudited)

(Dollars in thousands, except per share data)

	A	ugust 2, 2019	A	ugust 3, 2018	Oct	ober 31, 2018
ASSETS						
Cash and cash equivalents	\$	143,317	\$	250,871	\$	289,124
Receivables, net		312,239		219,469		193,178
Inventories, net		620,612		364,497		358,259
Prepaid expenses and other current assets		54,235		38,187		54,076
Total current assets		1,130,403		873,024		894,637
Property, plant and equipment, gross		1,122,150		915,667		928,981
Less accumulated depreciation		695,735		666,165		657,522
-						
Property, plant and equipment, net		426,415		249,502		271,459
Deferred income taxes		3,603		43,590		38,252
Goodwill		380,503		225,369		225,290
Other intangible assets, net		319,886		107,700		105,649
Other assets		48,923		35,572		35,697
Total assets	\$	2,309,733	\$	1,534,757	\$	1,570,984
LIABILITIES AND STOCKHOLDERS' EQUITY						
Current portion of long-term debt	\$	99,877	\$	_	\$	_
Accounts payable		304,661		229,041		256,575
Accrued liabilities		351,865		282,634		276,060
Total current liabilities		756,403		511,675		532,635
Long-term debt, less current portion		620,804		312,481		312,549
Deferred income taxes		46,940		1,728		1,397
Other long-term liabilities		41,764		58,629		55,487
Stockholders' equity:						
Preferred stock, par value \$1.00 per share, authorized 1,000,000 voting and 850,000 non-voting shares, none issued and outstanding		_		_		
Common stock, par value \$1.00 per share, authorized 175,000,000 shares; issued and outstanding 106,549,344 shares as of August 2, 2019, 105,297,097 shares as of August 3,				105 205		105 601
2018, and 105,600,652 shares as of October 31, 2018		106,549		105,297		105,601
Retained earnings Accumulated other comprehensive loss		763,941 (26,668)		568,385		587,252
Total stockholders' equity		843,822		(23,438)		(23,937) 668,916
Total liabilities and stockholders' equity	¢		¢	650,244	¢	
	\$	2,309,733	\$	1,534,757	\$	1,570,984

See accompanying Notes to Condensed Consolidated Financial Statements.

# THE TORO COMPANY AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows (Unaudited) (Dollars in thousands)

		Nine Mor	ths En	hs Ended		
	Au	gust 2, 2019	August 3, 2018			
Cash flows from operating activities:						
Net earnings	\$	235,717	\$	232,902		
Adjustments to reconcile net earnings to net cash provided by operating activities:						
Non-cash income from finance affiliate		(9,135)		(8,564)		
Distributions from finance affiliate, net		6,569		6,162		
Depreciation of property, plant and equipment		48,770		36,183		
Amortization of other intangible assets		13,633		5,725		
Fair value step-up adjustment to acquired inventory		31,304		—		
Stock-based compensation expense		10,258		8,588		
Deferred income taxes		449		20,381		
Other		4,440		(83)		
Changes in operating assets and liabilities, net of effect of acquisitions:						
Receivables, net		(54,446)		(34,996)		
Inventories, net		(54,541)		(33,554)		
Prepaid expenses and other assets		10,734		(6,065)		
Accounts payable, accrued liabilities, deferred revenue and other long-term liabilities		15,361		32,690		
Net cash provided by operating activities		259,113		259,369		
Cash flows from investing activities:						
Purchases of property, plant and equipment		(56,801)		(51,938)		
Proceeds from asset disposals		4,636		(51,550)		
Investment in unconsolidated entities		(150)		(6,417)		
Acquisitions, net of cash acquired		(691,822)		(31,202)		
Net cash used in investing activities		(744,137)		(89,557)		
Cash flows from financing activities:		000.000				
Borrowings under debt arrangements		900,000		(10 555)		
Repayments under debt arrangements		(491,000)		(19,757)		
Proceeds from exercise of stock options		25,482		10,165		
Payments of withholding taxes for stock awards		(2,632)		(3,884)		
Purchases of Toro common stock		(20,043)		(151,481)		
Dividends paid on Toro common stock		(72,009)		(63,808)		
Net cash provided by (used in) financing activities		339,798		(228,765)		
Effect of exchange rates on cash and cash equivalents		(581)		(432)		
Net decrease in cash and cash equivalents		(145,807)		(59,385)		
Cash and cash equivalents as of the beginning of the fiscal period		289,124		310,256		
Cash and cash equivalents as of the end of the fiscal period	\$	143,317	\$	250,871		

See accompanying Notes to Condensed Consolidated Financial Statements.



# THE TORO COMPANY AND SUBSIDIARIES

Condensed Consolidated Statements of Stockholders' Equity (Unaudited)

(Dollars in thousands, except per share data)

			Retained Earnings				Total Stockholders' Equity	
Balance as of May 3, 2019	\$	106,434	\$	723,959	\$	(25,116)	\$	805,277
Cash dividends paid on common stock - \$0.225 per share		—		(24,079)		—		(24,079)
Issuance of 126,514 shares for stock options exercised and restricted stock units vested		126		948		_		1,074
Stock-based compensation expense		_		3,233		—		3,233
Purchase of 10,885 shares of common stock		(11)		(727)		—		(738)
Other comprehensive loss		_		_		(1,552)		(1,552)
Net earnings				60,607		_		60,607
Balance as of August 2, 2019	\$	106,549	\$	763,941	\$	(26,668)	\$	843,822
Balance as of October 31, 2018	\$	105,601	\$	587,252	\$	(23,937)	\$	668,916
Cash dividends paid on common stock - \$0.675 per share		_		(72,009)		_		(72,009)
Issuance of 1,351,822 shares for stock options exercised and restricted stock units vested		1,351		22,727		_		24,078
Stock-based compensation expense		_		10,258		_		10,258

Contribution of stock to a deferred compensation trust	—	1,404	—	1,404
Purchase of 403,130 shares of common stock	(403)	(22,272)	—	(22,675)
Cumulative transition adjustment due to the adoption of ASU 2014-09	_	864	—	864
Other comprehensive loss	_	_	(2,731)	(2,731)
Net earnings	_	235,717		235,717
Balance as of August 2, 2019	\$ 106,549	\$ 763,941	\$ (26,668)	\$ 843,822

Balance as of May 4, 2018	\$ 105,456	\$ 538,470	\$ (20,599) \$	623,327
Cash dividends paid on common stock - \$0.20 per share	_	(21,129)	—	(21,129)
Issuance of 435,347 shares for stock options exercised and restricted stock units vested	436	3,951	_	4,387
Stock-based compensation expense	_	3,023	—	3,023
Contribution of stock to a deferred compensation trust	_	129	_	129
Purchase of 594,438 shares of common stock	(595)	(35,068)	—	(35,663)
Other comprehensive loss	—	—	(2,839)	(2,839)
Net earnings	_	79,009	_	79,009
Balance as of August 3, 2018	\$ 105,297	\$ 568,385	\$ (23,438) \$	650,244

Balance as of October 31, 2017	\$ 106,883	\$ 534,329	\$ (24,120)	\$ 617,092
Cash dividends paid on common stock - \$0.60 per share	—	(63,808)	_	(63,808)
Issuance of 1,044,600 shares for stock options exercised and restricted stock units vested	1,045	7,683	—	8,728
Stock-based compensation expense	_	8,588	—	8,588
Contribution of stock to a deferred compensation trust	_	1,566	—	1,566
Purchase of 2,630,475 shares of common stock	(2,631)	(152,734)	—	(155,365)
Reclassification due to the adoption of ASU 2018-02	_	(141)	141	_
Other comprehensive income	_	_	541	541
Net earnings		232,902	_	232,902
Balance as of August 3, 2018	\$ 105,297	\$ 568,385	\$ (23,438)	\$ 650,244

See accompanying Notes to Condensed Consolidated Financial Statements.

# THE TORO COMPANY AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements (Unaudited) August 2, 2019

# Note 1 — Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with the instructions to Form 10-Q and do not include all the information and notes required by United States ("U.S.") generally accepted accounting principles ("GAAP") for complete financial statements. Unless the context indicates otherwise, the terms "company," "Toro," "we," "our," or "us" refer to The Toro Company and its consolidated subsidiaries. All intercompany accounts and transactions have been eliminated from the unaudited Condensed Consolidated Financial Statements.

In the opinion of management, the unaudited Condensed Consolidated Financial Statements include all adjustments, consisting primarily of recurring accruals, considered necessary for the fair presentation of the company's Consolidated Financial Position, Results of Operations, and Cash Flows for the periods presented. Since the company's business is seasonal, operating results for the nine months ended August 2, 2019 cannot be annualized to determine the expected results for the fiscal year ending October 31, 2019.

The company's fiscal year ends on October 31, and quarterly results are reported based on three-month periods that generally end on the Friday closest to the quarter end. For comparative purposes, however, the company's second and third quarters always include exactly 13 weeks of results so that the quarter end date for these two quarters is not necessarily the Friday closest to the calendar month end.

The company completed its acquisition of The Charles Machine Works, Inc. ("CMW") on April 1, 2019. CMW's financial position, results of operations, and cash flows are reported based on a calendar month end; and accordingly, July 31, 2019 was the period end closest to the company's fiscal third quarter ended August 2, 2019. This reporting period difference did not have a significant impact on the Consolidated Financial Position, Results of Operations, and Cash Flows of the company as of and for the three and nine month periods ended August 2, 2019. Refer to Note 2, *Business Combinations*, for additional information regarding the company's acquisition of CMW.

For further information regarding the company's basis of presentation, refer to the Consolidated Financial Statements and Notes to Consolidated Financial Statements included in the company's Annual Report on Form 10-K for the fiscal year ended October 31, 2018. The policies described in that report are used for preparing quarterly reports.

## Accounting Policies

In preparing the Condensed Consolidated Financial Statements in conformity with U.S. GAAP, management must make decisions that impact the reported amounts of assets, liabilities, revenues, expenses, and the related disclosures, including disclosures of contingent assets and liabilities. Such decisions include the selection of the appropriate accounting principles to be applied and the assumptions on which to base accounting estimates. Estimates are used in determining, among other items, sales promotion and incentive accruals, incentive compensation accruals, income tax accruals, inventory valuation, warranty reserves, allowance for doubtful accounts, pension and post-retirement accruals, self-insurance accruals, useful lives for tangible and definite-lived intangible assets, future cash flows associated with impairment testing for goodwill, indefinite-lived intangible assets and other long-lived assets, and valuations of the assets acquired and liabilities assumed in a business combination, when applicable. These estimates and assumptions are based on management's best estimates and judgments at the time they are made and are generally derived from management's understanding and analysis of the relevant circumstances, historical experience, and actuarial and other independent external third-party specialist valuations, when applicable. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors that management believes to be reasonable under the circumstances, including the current economic environment. Management adjusts such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with certainty, actual amounts could differ significantly from those estimated at the time the Condensed Consolidated Financial Statements are prepared.

# New Accounting Pronouncements Adopted

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Updates ("ASU") No. 2014-09, *Revenue from Contracts with Customers* that updates the principles for recognizing revenue. The core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. The guidance provides a five-step analysis of transactions to determine when and how revenue is recognized. The guidance also requires enhanced disclosures regarding the nature, amount, timing, and uncertainty of revenue and cash flows arising from an entity's contracts with customers. In August 2015, the FASB issued ASU No. 2015-14, *Revenue from Contracts with Customers (Topic 606)*, which deferred the effective date of this standard by one year. The company adopted ASU 2014-09 effective November 1, 2018, during the first quarter of fiscal 2019, using the modified retrospective method of adoption, which was applied to all contracts for which the company's performance obligations were not completed as of October 31, 2018. In adopting ASU 2014-09, the company elected the following allowable exemptions or practical expedients:

- Portfolio approach practical expedient relative to the estimation of variable consideration.
- Shipping and handling practical expedient to account for shipping and handling activities that occur after control of the related good transfers as fulfillment activities.
- Costs of obtaining a contract practical expedient to recognize the incremental costs of obtaining a contract as an expense when incurred if the
  amortization period of the asset is one year or less.
- Immaterial goods or services practical expedient to not assess whether promised goods or services are performance obligations if they are immaterial in the context of the contract with the customer.
- Sales taxes practical expedient to exclude sales taxes and other similar taxes from the transaction price.
- Exemption to not disclose the unfulfilled performance obligation balance for contracts with an original length of one year or less.

Upon adoption of ASU 2014-09, the company recognized an immaterial transition adjustment within the company's fiscal 2019 beginning retained earnings balance on the Condensed Consolidated Balance Sheets for the cumulative effect of the change in accounting standard. Results for reporting periods beginning after November 1, 2018 are presented under the guidelines of Accounting Standards Codification ("ASC") 606, *Revenue from Contracts with Customers*, while prior reporting period amounts have not been adjusted and continue to be reported under ASC 605, *Revenue Recognition*. The adoption of ASU 2014-09 did not materially impact the amount of revenue recognized or any other financial statement line item as of and for the three and nine months ended August 2, 2019. Additionally, the company identified and implemented the appropriate changes to its business processes, information systems, and internal controls to support the preparation of financial information, which did not materially affect the company's internal controls over financial reporting. Refer to Note 4, *Revenue*, for the additional disclosures required under ASC 606.

In May 2017, the FASB issued ASU No. 2017-09, *Compensation-Stock Compensation (Topic 718): Scope of Modification Accounting*, which provides guidance on the types of changes to the terms or conditions of share-based payment awards to which an entity would be required to apply modification accounting under Topic 718. The amended guidance was adopted in the first quarter of fiscal 2019 and did not have a material impact on the company's Condensed Consolidated Financial Statements.

In July 2019, the FASB issued ASU No. 2019-07, *Codification Updates to SEC Sections - Amendments to SEC Paragraphs Pursuant to SEC Final Rule Releases No. 33-10532, Disclosure Update and Simplification, and Nos. 33-10231 and 33-10442, Investment Company Reporting Modernization, and Miscellaneous Updates, which aligns the guidance in various SEC sections of the FASB ASC with the requirements of certain already effective SEC final rules. ASU 2019-07 is effective immediately during the company's third quarter of fiscal 2019 and did not have a material impact on the company's Condensed Consolidated Financial Statements.* 

# Note 2 — Business Combinations

### The Charles Machine Works, Inc.

On April 1, 2019 ("closing date"), pursuant to the Agreement and Plan of Merger dated February 14, 2019 ("merger agreement"), the company completed the acquisition of CMW, a privately held Oklahoma corporation. CMW designs, manufactures, and sells a range of professional products to serve the underground construction market, including horizontal directional drills, walk and ride trenchers, utility loaders, vacuum excavators, asset locators, pipe rehabilitation solutions, and after-market tools. CMW provides innovative product offerings that broaden and strengthen the company's Professional segment product portfolio and expands its dealer network, while also providing a complementary geographic manufacturing footprint. The transaction was structured as a merger, pursuant to which a wholly-owned subsidiary of the company merged with and into CMW, with CMW continuing as the surviving entity and a wholly-owned subsidiary of the merger, all of the outstanding

equity securities of CMW were canceled and now only represent the right to receive the applicable consideration as described in the merger agreement. The preliminary aggregate merger consideration was \$679.3 million ("purchase price"), and remains subject to customary adjustments based on, among other things, the amount of actual cash, debt and working capital in the business of CMW at the closing date. Such customary adjustments are expected to be completed during fiscal 2019. The company funded the preliminary purchase price for the acquisition by using a combination of cash proceeds from the issuance of borrowings under the company's unsecured senior term loan credit agreement and borrowings from the company's unsecured senior revolving credit facility. For additional information regarding the financing agreements utilized to fund the purchase price, refer to Note 6, *Indebtedness*. The company has incurred approximately \$0.5 million and \$10.2 million of acquisition-related transaction costs are recorded within selling, general and administrative expense within the Condensed Consolidated Statements of Earnings.

#### Preliminary Purchase Price Allocation

The company accounted for the acquisition in accordance with the accounting standards codification guidance for business combinations, whereby the total preliminary purchase price was allocated to the acquired net tangible and intangible assets of CMW based on their fair values as of the closing date. The company believes that the information available as of the closing date provides a reasonable basis for estimating the fair values of the assets acquired and liabilities assumed; however, the company is continuing to finalize these amounts, particularly with respect to income taxes and valuations of inventories, fixed assets, and intangible assets. Thus, the preliminary measurements of fair value reflected are subject to change as additional information becomes available and as additional analysis is performed. The company expects to finalize the valuation and complete the allocation of the purchase price as soon as practicable, but no later than one year from the closing date of the acquisition, as required.

The following table summarizes the allocation of the preliminary purchase price to the values assigned to the CMW assets acquired and liabilities assumed. These values are based on internal company and independent external third-party valuations and are subject to change as certain asset and liability valuations are finalized:

(Dollars in thousands)	Apri	il 1, 2019
Cash and cash equivalents	\$	16,341
Receivables		65,674
Inventories		242,594
Prepaid expenses and other current assets		9,218
Property, plant and equipment		142,405
Goodwill		154,040
Other intangible assets		227,280
Other long-term assets		7,971
Accounts payable		(36,655)
Accrued liabilities		(46,866)
Deferred income tax liabilities		(79,628)
Other long-term liabilities		(6,709)
Total fair value of net assets acquired		695,665
Less: cash and cash equivalents acquired		(16,341)
Total purchase price	\$	679,324

The goodwill recognized is primarily attributable to the value of the workforce, the reputation of CMW and its family of brands, customer and dealer growth opportunities, and expected synergies. Key areas of expected cost synergies include increased purchasing power for commodities and component parts, supply chain consolidation, and administrative efficiencies. The goodwill resulting from the acquisition of CMW was recognized within the company's Professional segment and increased Professional segment goodwill to \$368.6 million as of August 2, 2019 from \$214.8 million as of October 31, 2018. Goodwill is expected to be mostly non-deductible for tax purposes. As permitted under the accounting standards codification guidance for business combinations, the company recorded a change in the carrying amount of goodwill for the three months ended August 2, 2019 as a result of purchase accounting adjustments primarily related to changes in the preliminary fair value calculations of acquired trade name intangible assets of \$5.7 million, other long-term assets of \$5.0 million, and deferred income tax liabilities of \$4.1 million. Such purchase accounting adjustments did not have a material impact on the company's Condensed Consolidated Statements of Earnings for the three and nine month periods ended August 2, 2019.

### Other Intangible Assets Acquired

The allocation of the preliminary purchase price to the net assets acquired resulted in the recognition of \$227.3 million of other intangible assets as of the closing date. The preliminary fair values of the acquired trade name, customer-related, developed technology and backlog intangible assets were estimated using the income approach. Under the income approach, an intangible asset's fair value is equal to the present value of future economic benefits to be derived from ownership of the asset. The preliminary fair values of the trade names were estimated using the relief from royalty method, which is based on the hypothetical royalty stream that would be received if the company were to license the trade name and was based on expected future revenues. The preliminary fair values of such other intangible assets under the excess earnings method are based on the expected operating cash flows attributable to the respective other intangible asset, which were estimated by deducting economic costs, including operating expenses and contributory asset charges, from revenue expected to be generated from the respective other intangible asset. The preliminary useful lives of the intangible assets were determined based on the period of expected cash flows used to measure the preliminary fair value of the intangible assets adjusted as appropriate for entity-specific factors including legal, regulatory, contractual, competitive, economic, and/or other factors that may limit the useful life of the respective intangible asset.

The preliminary fair values of the other intangible assets acquired on the closing date, related accumulated amortization from the closing date through August 2, 2019, and preliminary weighted-average useful lives were as follows:

(Dollars in thousands)	Weighted-Average Useful Life	Gross Carrying Amount	Accumulated Amortization	Net
Customer-related	18.2	\$ 105,700	\$ (2,180)	\$ 103,520
Developed technology	7.7	19,300	(1,064)	18,236
Trade names	20.0	5,300	(88)	5,212
Backlog	0.5	6,580	(4,387)	2,193
Total amortizable	15.9	136,880	(7,719)	129,161
Non-amortizable - trade names		90,400	—	90,400
Total other intangible assets, net		\$ 227,280	\$ (7,719)	\$ 219,561

Amortization expense for the definite-lived intangible assets resulting from the acquisition of CMW for the three and nine month periods ended August 2, 2019 was \$5.8 million and \$7.7 million, respectively. Estimated amortization expense for the remainder of fiscal 2019 and succeeding fiscal years is as follows: fiscal 2019 (remainder), \$4.7 million; fiscal 2020, \$10.0 million; fiscal 2021, \$10.0 million; fiscal 2022, \$9.4 million; fiscal 2023, \$8.5 million; fiscal 2024, \$8.1 million; and after fiscal 2024, \$78.5 million.

#### **Results of Operations**

CMW's results of operations have been included within the Professional segment in the company's Condensed Consolidated Financial Statements from the closing date. During the three month period ended August 2, 2019, the company recognized \$199.6 million and \$8.4 million of net sales and segment loss from CMW's operations, respectively. During the nine month period ended August 2, 2019, the company recognized \$270.5 million and \$12.5 million of net sales and segment loss for the three and nine month periods ended August 2, 2019 includes charges of \$26.2 million and \$35.7 million, respectively, for the take-down of the inventory fair value step-up amount and amortization of the backlog intangible asset resulting from purchase accounting adjustments.

### Unaudited Pro Forma Financial Information

Unaudited pro forma financial information has been prepared as if the acquisition had taken place on November 1, 2017 and has been prepared for comparative purposes only. The unaudited pro forma financial information is not necessarily indicative of the results that would have been achieved had the acquisition actually taken place on November 1, 2017 and the unaudited pro forma financial information does not purport to be indicative of future Consolidated Results of Operations. The unaudited pro forma financial information does not reflect any synergies, operating efficiencies, and/or cost savings that may be realized from the integration of the acquisition. The unaudited pro forma results for the three and nine month periods ended August 2, 2019 and August 3, 2018 have been adjusted to exclude the pro forma impact of the take-down of the inventory fair value step-up amount

and amortization of the backlog intangible asset; include the pro forma impact of amortization of other intangible assets, excluding backlog, based on the estimated purchase price allocations and estimated useful lives; include the pro forma impact of the depreciation of property, plant, and equipment based on the estimated purchase price allocations and estimated useful lives; include the pro forma impact of additional interest expense relating to the acquisition; exclude the pro forma impact of transaction costs incurred by the company directly attributable to the acquisition; and include the pro forma tax effect of both earnings before income taxes and the pro forma adjustments.

The following table presents the unaudited pro forma financial information:

		Three Mo	Nine Mor	Ionths Ended					
(Dollars in thousands, except per share data)	Aug	August 2, 2019		ugust 3, 2018	ust 3, 2018 August		A	August 3, 2018	
Net sales	\$	838,713	\$	854,314	\$	2,702,956	\$	2,603,850	
Net earnings <sup>1</sup>		87,180		85,647		320,740		237,935	
Basic net earnings per share of common stock		0.81		0.81		3.01		2.23	
Diluted net earnings per share of common stock <sup>1</sup>	\$	0.81	\$	0.79	\$	2.97	\$	2.18	

<sup>1</sup> On January 1, 2019, CMW amended its retiree medical plans so that no employee hired, or rehired, after that date would be eligible for such retiree medical plans. CMW further amended its retiree medical plans on February 14, 2019 so that no employee who terminates employment after February 14, 2019 is eligible to participate in the retiree medical plans and to terminate its retiree medical plans effective December 31, 2019. The amendments and resulting termination of CMW's retiree medical plans resulted in a gain of approximately \$45.8 million. This gain is reflected within net earnings in the unaudited pro forma financial information for the nine month period ended August 2, 2019. The impact on diluted net earnings per share of common stock for the nine month period ended August 2, 2019 was \$0.42 per diluted share of common stock.

### Northeastern U.S. Distribution Company

Effective November 30, 2018, during the first quarter of fiscal 2019, the company completed the acquisition of substantially all of the assets of, and assumed certain liabilities of, a Northeastern U.S. distribution company. The purchase price of this acquisition was allocated to the identifiable assets acquired and liabilities assumed based on estimates of their fair value, with the excess purchase price recorded as goodwill. This acquisition was immaterial based on the company's Consolidated Financial Condition and Results of Operations. Additional purchase accounting disclosures have been omitted given the immateriality of this acquisition in relation to the company's Consolidated Financial Condition and Results of Operations.

### L.T. Rich Products, Inc.

Effective March 19, 2018, during the second quarter of fiscal 2018, the company completed the acquisition of substantially all of the assets of, and assumed certain liabilities of, L.T. Rich Products, Inc., a manufacturer of professional zero-turn spreader/sprayers, aerators, and snow and ice management equipment. The addition of these products has broadened and strengthened the company's Professional segment solutions for landscape contractors and grounds professionals. The purchase price of this acquisition was allocated to the identifiable assets acquired and liabilities assumed based on estimates of their fair value, with the excess purchase price recorded as goodwill. This acquisition was immaterial based on the company's Consolidated Financial Condition and Results of Operations. Additional purchase accounting disclosures have been omitted given the immateriality of this acquisition in relation to the company's Consolidated Financial Condition and Results of Operations.

## Note 3 — Segment Data

The company's businesses are organized, managed, and internally grouped into segments based on similarities in products and services. Segment selection is based on the manner in which management organizes segments for making operating and investment decisions and assessing performance. The company has determined it has ten operating segments and has aggregated certain of those operating segments into two reportable segments: Professional and Residential. The aggregation of the company's operating segments is based on the operating segments having the following similarities: economic characteristics, types of products and services, types of products on the operation of distribution. The company's remaining activities are presented as "Other" due to their insignificance. These Other activities consist of the company's wholly-owned domestic distribution companies, the company's corporate activities, and the elimination of intersegment revenues and expenses.

The following tables present the summarized financial information concerning the company's reportable segments:

(Dollars in thousands)				
Three Months Ended August 2, 2019	Professional	Residential	Other	Total
Net sales	\$ 676,756	\$ 148,234	\$ 13,723	\$ 838,713
Intersegment gross sales (eliminations)	13,779	78	(13,857)	_
Earnings (loss) before income taxes	\$ 81,592	\$ 16,151	\$ (26,508)	\$ 71,235
(Dollars in thousands)				
Nine Months Ended August 2, 2019	Professional	Residential	Other	Total
Net sales	\$ 1,855,268	\$ 525,539	\$ 22,898	\$ 2,403,705
Intersegment gross sales (eliminations)	51,104	257	(51,361)	_
Earnings (loss) before income taxes	319,689	51,253	(92,507)	278,435
Total assets	\$ 1,784,707	\$ 218,528	\$ 306,498	\$ 2,309,733
(Dollars in thousands)				
Three Months Ended August 3, 2018	Professional	Residential	Other	Total
Net sales	\$ 482,494	\$ 166,513	\$ 6,814	\$ 655,821
Intersegment gross sales (eliminations)	6,772	90	(6,862)	_
Earnings (loss) before income taxes	\$ 97,716	\$ 16,002	\$ (20,443)	\$ 93,275
(Dollars in thousands)				
Nine Months Ended August 3, 2018	Professional	Residential	Other	Total
Net sales	\$ 1,546,536	\$ 521,189	\$ 11,622	\$ 2,079,347
Intersegment gross sales (eliminations)	23,894	253	(24,147)	_
Earnings (loss) before income taxes	338,607	58,019	(67,800)	328,826
Total assets	\$ 919,800	\$ 207,930	\$ 407,027	\$ 1,534,757

The following table presents the details of operating loss before income taxes for the company's Other activities:

	<b>Three Months Ended</b>					Nine Months Ended			
(Dollars in thousands)	August 2, 2019		A	August 3, 2018	A	August 2, 2019		August 3, 2018	
Corporate expenses	\$	(26,287)	\$	(21,597)	\$	(88,958)	\$	(67,094)	
Interest expense		(9,004)		(4,676)		(20,440)		(14,214)	
Other income		8,783		5,830		16,891		13,508	
Total operating loss	\$	(26,508)	\$	(20,443)	\$	(92,507)	\$	(67,800)	

### Note 4 — Revenue

The company enters into contracts with its customers for the sale of products or rendering of services in the ordinary course of business. A contract with commercial substance exists at the time the company receives and accepts a purchase order under a sales contract with a customer. The company recognizes revenue when, or as, performance obligations under the terms of a contract with its customer are satisfied, which occurs with the transfer of control of product or services. Control is typically transferred to the customer at the time a product is shipped, or in the case of certain agreements, when a product is delivered or as services are rendered. Revenue is recognized based on the transaction price, which is measured as the amount of consideration the company expects to receive in exchange for transferring product or rendering services pursuant to the terms of the contract with a customer. The amount of consideration the company receives and the revenue the company recognized with changes in sales promotions and incentives offered to customers, as well as anticipated product returns. A provision is made at the time revenue is recognized as a reduction of the transaction price for expected product returns, rebates, floor plan costs, and other sales promotion and incentive expenses. If a contract contains more than one performance obligation, the transaction price is allocated to each performance obligation based on the relative standalone selling price of the respective promised good or service. The company does not recognize revenue in situations where collectability from the customer is not probable, and defers the recognition of revenue until collection is probable or payment is received and performance obligations are satisfied.

Freight and shipping revenue billed to customers concurrent with revenue producing activities is included within revenue and the cost for freight and shipping is recognized as an expense within cost of sales when control has transferred to the customer. Shipping and handling activities that occur after control of the related products is transferred are treated as a fulfillment activity rather than a promised service, and therefore, are not considered a performance obligation. Sales, use, value-added, and other excise taxes the company collects concurrent with revenue producing activities are excluded from revenue. Incremental costs of obtaining a contract for which the performance obligations will be satisfied within the next twelve months are expensed as incurred. Incidental items, including goods or services, that are immaterial in the context of the contract are recognized as expense when incurred. Additionally, the company has elected not to disclose the balance of unfulfilled performance obligations for contracts with a contractual term of twelve months or less.

The following tables disaggregate the company's reportable segment net sales by major product type and geographic market (in thousands):

Three Months Ended August 2, 2019	J	Professional	Residential	Other		Total
Revenue by product type:						
Equipment	\$	582,932	\$ 143,814	\$ 8,983	\$	735,729
Irrigation		93,824	4,420	4,740		102,984
Total net sales	\$	676,756	\$ 148,234	\$ 13,723	\$	838,713
Revenue by geographic market:						
United States	\$	515,437	\$ 122,843	\$ 13,723	\$	652,003
Foreign Countries		161,319	25,391	—		186,710
Total net sales	\$	676,756	\$ 148,234	\$ 13,723	\$	838,713
Nine Months Ended August 2, 2019	I	Professional	Residential	Other		Total
Revenue by product type:						
Equipment	\$	1,588,581	\$ 502,780	\$ 13,613	\$	2,104,974
				0.205		298,731
Irrigation		266,687	22,759	9,285		
Irrigation Total net sales	\$	266,687 1,855,268	\$ 22,759 525,539	\$ 9,285	\$	2,403,705
	\$	· ·	\$ 	\$ · ·	\$	
	\$	· ·	\$ 	\$ · ·	\$	
Total net sales	\$	· ·	\$ 	\$ · ·	\$ \$	
Total net sales Revenue by geographic market:		1,855,268	525,539	22,898		2,403,705

Three Months Ended August 3, 2018	Р	rofessional		Residential		Other		Total
Revenue by product type:								
Equipment	\$	383,082	\$	161,396	\$	3,820	\$	548,298
Irrigation		99,412		5,117		2,994		107,523
Total net sales	\$	482,494	\$	166,513	\$	6,814	\$	655,821
Revenue by geographic market:								
United States	\$	364,681	\$	141,792	\$	6,814	\$	513,287
Foreign Countries		117,813		24,721		—		142,534
Total net sales	\$	482,494	\$	166,513	\$	6,814	\$	655,821
Nine Months Ended August 3, 2018	F	Professional		Residential		Other		Total
Revenue by product type:								
Equipment	\$	1,265,792	\$	494,635	\$	6,576	\$	1,767,003
Irrigation		280,744		26,554		5,046		312,344
								0.050.045
Total net sales	\$	1,546,536	\$	521,189	\$	11,622	\$	2,079,347
	\$	1,546,536	\$	521,189	\$	11,622	\$	2,079,347
Revenue by geographic market:			\$				\$	
Revenue by geographic market: United States	\$	1,546,536 1,155,388	\$ \$	415,934	\$ \$	11,622	\$	2,079,347
Revenue by geographic market:			•				•	

#### **Product Revenue**

The company's product revenues are generated through sales of manufactured equipment and irrigation products, including related replacement parts and accessories. For the majority of the company's products, control is transferred and revenue is recognized when the product is shipped from the company's manufacturing facilities or distribution centers to the company's customers, which primarily consist of distributors, dealers, and mass retailers. In certain situations, the company transfers control and recognizes revenue when delivery to the customer has occurred. Additionally, the company ships some of its products to a key retailer's distribution centers on a consignment basis. The company retains control of its products stored at the key retailer's distribution centers. As the company's products are removed from the distribution centers by the key retailer and shipped to the key retailer's stores, control is transferred from the company to the key retailer. At that time, the company invoices the key retailer and recognizes revenue for these consignment transactions. The company does not offer a right of return for products shipped to the key retailer's stores from the distribution centers.

The company and TCF Inventory Finance, Inc. ("TCFIF"), a subsidiary of TCF National Bank, established Red Iron Acceptance, LLC ("Red Iron"), a joint venture that primarily provides inventory financing to certain dealers and distributors of the company's equipment and irrigation products. The company also has floor plan financing arrangements with separate third-party financial institutions to provide floor plan financing to certain dealers not financed through Red Iron. When product sales are financed by Red Iron or other third-party financial institutions, the transactions are structured as an advance in the form of a payment to the company on behalf of a dealer or distributor with respect to invoices financed by the financial institutions. These payments extinguish the obligation of such dealer or distributor to make payment to the company under the terms of the applicable invoice. Under a separate agreement between the financial institutions and such dealer or distributor, the financial institution provides a loan to such dealer or distributor for the advances paid by the financial institutions to the company. The company's sales of product to customers that do not elect to finance purchases through Red Iron or the third-party financial institutions are generally on open account with terms that generally approximate 30 to 120 days and the resulting receivables are included within receivables, net on the Condensed Consolidated Balance Sheets.

Product revenue is recognized based on the transaction price, which is measured as the amount of consideration the company expects to receive in exchange for transferring control of a product to a customer. When determining the transaction price, the company estimates variable consideration by applying the portfolio approach practical expedient under ASC 606. The primary sources of variable consideration for the company are rebate programs, volume incentive programs, floor plan and retail financing programs, cash discounts, and product returns. These sales promotions and incentives are recorded as a reduction to revenue at the time of the initial sale. The company estimates variable consideration related to equipment and irrigation products sold under

its sales promotion and incentive programs using the expected value method, which is based on sales terms with customers, historical experience, field inventory levels, volume purchases, and known changes in relevant trends. There are no material instances where variable consideration is constrained and not recorded at the initial time of sale. Additionally, the company may offer to its customers the right to return eligible equipment and irrigation products, replacement parts, and accessories. Returns are recorded as a reduction to revenue based on anticipated sales returns estimated from sales terms, historical experience, and trend analysis. The company records obligations for returns within accrued liabilities in the Condensed Consolidated Balance Sheets and the right-of-return asset in prepaid expenses and other current assets in the Condensed Consolidated Balance Sheets. The refund liability and right-of-return asset are remeasured for changes in the estimate at each reporting date with a corresponding adjustment to net sales and cost of sales within the Condensed Consolidated Statements of Earnings.

#### Service Revenue

In certain cases, the company renders service contracts to customers, which typically range from 12 to 36 months. The company receives payment at the inception of the service contract and recognizes revenue over the term of the agreement in proportion to the costs expected to be incurred in satisfying the performance obligations under the service contract.

#### Warranty Revenue

In addition to the standard warranties offered by the company on its equipment and irrigation products intended to provide assurance that the product will function as expected, the company also sells separately priced extended warranty coverage on select products for a prescribed period after the standard warranty period expires, which typically range from 12 to 24 months. The company receives payment at the inception of the separately priced extended warranty contract and recognizes revenue over the term of the agreement in proportion to the costs expected to be incurred in satisfying the performance obligations under the separately priced extended warranty contract.

#### **Contract Liabilities**

Contract liabilities relate to deferred revenue recognized for payments received at contract inception in advance of the company's performance under the contract and generally relate to the sale of separately priced extended warranty contracts, service contracts, and non-refundable customer deposits. The company recognizes revenue over the term of the agreement in proportion to the costs expected to be incurred in satisfying the performance obligations under the separately priced extended warranty and service contracts. For non-refundable customer deposits, the company recognizes revenue as of the point in time in which the performance obligation has been satisfied under the contract with the customer, which typically occurs upon change in control at the time a product is shipped. As of August 2, 2019 and October 31, 2018, \$23.1 million and \$14.0 million, respectively, of unearned revenue associated with outstanding separately priced extended warranty contracts, service contracts, and non-refundable customer deposits was reported within accrued liabilities and other long-term liabilities in the Condensed Consolidated Balance Sheets. For the three and nine months ended August 2, 2019, the company recognized \$1.4 million and \$4.6 million of the October 31, 2018 unearned revenue balance within net sales in the Condensed Consolidated Statements of Earnings. The company expects to recognize approximately \$1.2 million of the October 31, 2018 unearned amount within net sales throughout the remainder of fiscal 2019, \$4.3 million in fiscal 2020, and \$3.9 million thereafter.

As a result of the company's acquisition of CMW on April 1, 2019, the company assumed \$7.0 million of contract liabilities related to separately priced extended warranty contracts, service contracts, and non-refundable customer deposits. For the three and nine months ended August 2, 2019, the company recognized \$2.2 million and \$3.9 million of the April 1, 2019 assumed unearned revenue balance related to the CMW acquisition within net sales in the Condensed Consolidated Statements of Earnings. The company expects to recognize approximately \$0.5 million of the unearned amount of the April 1, 2019 assumed unearned revenue balance related to the CMW acquisition in fiscal 2020, and \$0.8 million thereafter. For additional information on the company's acquisition of CMW, refer to Note 2, *Business Combinations*.

# Note 5 — Goodwill and Other Intangible Assets

The company's acquisition of CMW on April 1, 2019 resulted in the recognition of \$154.0 million and \$227.3 million of preliminary goodwill and other intangible assets, respectively. For additional information on the company's acquisition of CMW, refer to Note 2, *Business Combinations*.

#### Goodwill

The changes in the carrying amount of goodwill by reportable segment for the first nine months of fiscal 2019 were as follows:

(Dollars in thousands)	Professional	Residential	Other	Total
Balance as of October 31, 2018	\$ 214,827	\$ 10,463 \$	_	\$ 225,290
Goodwill acquired	154,040	_	1,534	155,574
Translation adjustments	(276)	(85)	—	(361)
Balance as of August 2, 2019	\$ 368,591	\$ 10,378 \$	1,534	\$ 380,503

### **Other Intangible Assets**

The components of other intangible assets as of August 2, 2019 were as follows:

(Dollars in thousands)	Weighted-Average Useful Life	Gross Carrying Amount	Accumulated Amortization	Net
Patents	9.9	\$ 18,242	\$ (12,916)	\$ 5,326
Non-compete agreements	5.5	6,879	(6,792)	87
Customer-related	18.3	195,223	(29,479)	165,744
Developed technology	7.6	50,279	(30,203)	20,076
Trade names	15.5	7,590	(2,004)	5,586
Backlog and other	0.6	7,380	(5,187)	2,193
Total amortizable	15.0	285,593	(86,581)	199,012
Non-amortizable - trade names		120,874		120,874
Total other intangible assets, net		\$ 406,467	\$ (86,581)	\$ 319,886

The components of other intangible assets as of August 3, 2018 were as follows:

(Dollars in thousands)	Weighted-Average Useful Life	Gross Carrying Amount	Accumulated Amortization	Net
Patents	9.9	\$ 18,247	\$ (12,103)	\$ 6,144
Non-compete agreements	5.5	6,883	(6,776)	107
Customer-related	18.5	89,745	(22,444)	67,301
Developed technology	7.6	31,097	(28,165)	2,932
Trade names	5.0	2,331	(1,760)	571
Other	1.0	800	(800)	—
Total amortizable	14.3	149,103	(72,048)	77,055
Non-amortizable - trade names		30,645		30,645
Total other intangible assets, net		\$ 179,748	\$ (72,048)	\$ 107,700

The components of other intangible assets as of October 31, 2018 were as follows:

(Dollars in thousands)	Weighted-Average Useful Life	Gross Carrying Amount	Accumulated Amortization	Net
Patents	9.9	\$ 18,235	\$ (12,297)	\$ 5,938
Non-compete agreements	5.5	6,872	(6,771)	101
Customer-related	18.5	89,622	(23,653)	65,969
Developed technology	7.6	31,029	(28,471)	2,558
Trade names	5.0	2,307	(1,805)	502
Other	1.0	800	(800)	—
Total amortizable	14.3	148,865	(73,797)	75,068
Non-amortizable - trade names		30,581		30,581
Total other intangible assets, net		\$ 179,446	\$ (73,797)	\$ 105,649

Amortization expense for definite-lived intangible assets during the third quarter of fiscal 2019 and fiscal 2018 was \$7.4 million and \$1.8 million, respectively. Amortization expense for definite-lived intangible assets during the first nine months of fiscal 2019 and 2018 was \$12.9 million and \$5.4 million, respectively. Estimated amortization expense for the remainder of fiscal 2019 and succeeding fiscal years is as follows: fiscal 2019 (remainder), \$6.3 million; fiscal 2020, \$16.1 million; fiscal 2021, \$15.7 million; fiscal 2022, \$15.0 million; fiscal 2023, \$13.6 million; fiscal 2024, \$13.0 million; and after fiscal 2024, \$119.3 million.

# Note 6 — Indebtedness

The following is a summary of the company's indebtedness:

(Dollars in thousands)	August 2, 2019	August 3, 2018	October 31, 2018
Revolving credit facility	\$ —	\$ 91,000	\$ 91,000
\$200 million term loan	100,000	—	_
\$300 million term loan	200,000	—	—
3.81% series A senior notes	100,000	_	_
3.91% series B senior notes	100,000	—	—
7.800% debentures	100,000	100,000	100,000
6.625% senior notes	123,900	123,838	123,854
Less: unamortized discounts, debt issuance costs and deferred charges	(3,219)	(2,357)	(2,305)
Total indebtedness, net	720,681	312,481	312,549
Less: current portion of long-term debt	(99,877)	—	_
Long-term debt, less current portion	\$ 620,804	\$ 312,481	\$ 312,549

Principal payments required on the company's outstanding indebtedness, based on the maturity dates defined within the company's debt arrangements, for the remainder of fiscal 2019 and succeeding five fiscal years are as follows: fiscal 2019 (remainder), \$0.0 million; fiscal 2020, \$0.0 million; fiscal 2021, \$0.0 million; fiscal 2022, \$115.0 million; fiscal 2023, \$30.0 million; fiscal 2024, \$155.0 million; and after fiscal 2024, \$425.0 million.

# **Revolving Credit Facility**

In June 2018, the company replaced its prior revolving credit facility and term loan, which were scheduled to mature in October 2019, with an unsecured senior five-year revolving credit facility that, among other things, increased the company's borrowing capacity to \$600.0 million, from \$150.0 million, and expires in June 2023. Included in the company's \$600.0 million revolving credit facility is a \$10.0 million sublimit for standby letters of credit and a \$30.0 million sublimit for swingline loans. At the company's election, and with the approval of the named borrowers on the revolving credit facility and the election of the lenders to fund such increase, the aggregate maximum principal amount available under the facility may be increased by an amount up to \$300.0 million. Funds are available under the revolving credit facility for working capital, capital expenditures, and other lawful corporate purposes, including, but not limited to, acquisitions and common stock repurchases, subject in each case to compliance

with certain financial covenants described below. In connection with the entry into the new revolving credit facility during June 2018, the company incurred approximately \$1.9 million of debt issuance costs, which are being amortized over the life of the revolving credit facility under the straight-line method as the results obtained are not materially different from those that would result from the use of the effective interest method. The company classifies the debt issuance costs related to its revolving credit facility within other assets on the Condensed Consolidated Balance Sheets, regardless of whether the company has any outstanding borrowings on the revolving credit facility.

As of August 2, 2019, the company had no borrowings under the revolving credit facility but did have \$1.9 million outstanding under the sublimit for standby letters of credit, which resulted in \$598.1 million of unutilized availability under the revolving credit facility. As of October 31, 2018, the company had \$91.0 million outstanding under the revolving credit facility, \$1.5 million outstanding under the sublimit for standby letters of credit, and \$507.5 million of unutilized availability under the revolving credit facility. As of August 3, 2018, the company had \$91.0 million outstanding under the revolving credit facility. As of August 3, 2018, the company had \$91.0 million outstanding under the revolving credit facility. Typically, the company's revolving credit facility is classified as long-term debt within the company's Condensed Consolidated Balance Sheets as the company has the ability to extend the outstanding borrowings under the revolving credit facility within the next twelve months, the company reclassifies that portion of outstanding borrowings under the revolving credit facility within the Condensed Consolidated Balance Sheets. As of October 31, 2018 and August 3, 2018, the \$91.0 million of outstanding borrowings under the company's revolving credit facility for each respective period was classified as long-term debt within the company's revolving credit facility for each respective period

The company's revolving credit facility contains customary covenants, including, without limitation, financial covenants, such as the maintenance of minimum interest coverage and maximum leverage ratios; and negative covenants, which among other things, limit disposition of assets, consolidations and mergers, restricted payments, liens, and other matters customarily restricted in such agreements. Most of these restrictions are subject to certain minimum thresholds and exceptions. The company was in compliance with all covenants related to the credit agreement for the company's revolving credit facility as of August 2, 2019, October 31, 2018, and August 3, 2018.

Outstanding loans under the revolving credit facility, if applicable, other than swingline loans, bear interest at a variable rate generally based on LIBOR or an alternative variable rate based on the highest of the Bank of America prime rate, the federal funds rate or a rate generally based on LIBOR, in each case subject to an additional basis point spread as defined in the credit agreement. Swingline loans under the revolving credit facility bear interest at a rate determined by the swingline lender or an alternative variable rate based on the highest of the Bank of America prime rate, the federal funds rate or a rate generally based on LIBOR, in each case subject to an additional basis point spread as defined in the credit agreement. Swingline loans under the revolving credit facility bear interest at a rate generally based on LIBOR, in each case subject to an additional basis point spread as defined in the credit agreement. Interest is payable quarterly in arrears. For the three and nine month periods ended August 2, 2019, the company incurred interest expense of approximately \$0.2 million and \$1.9 million on the outstanding borrowings of the revolving credit facility. For the three and nine month periods ended August 3, 2018, the company incurred interest expense of approximately \$0.4 million on the outstanding borrowings of the revolving credit facility.

### Term Loan Credit Agreement

In March 2019, the company entered into a term loan credit agreement with a syndicate of financial institutions for the purpose of partially funding the purchase price of the company's acquisition of CMW and the related fees and expenses incurred in connection with such acquisition. The term loan credit agreement provided for a \$200.0 million three year unsecured senior term loan facility maturing on April 1, 2022 and a \$300.0 million five year unsecured senior term loan facilities were received on April 1, 2019 in connection with the closing of the company's acquisition of CMW. There are no scheduled principal amortization payments prior to maturity on the \$200.0 million three year unsecured senior term loan facility. For the \$300.0 million five year unsecured senior term loan facility, the company is required to make quarterly amortization payments of 2.5 percent of the aggregate principal balance beginning with the last business day of the thirteenth calendar quarter ending after April 1, 2019, with the remainder of the unpaid principal balance due at maturity. No payments are required during the first three years of the \$300.0 million five year unsecured senior term loan facility. The term loan facilities may be prepaid and terminated at the company's election at any time without penalty or premium.

As of August 2, 2019, the company has prepaid \$100.0 million and \$100.0 million against the outstanding principal balances of the \$200.0 million three year unsecured senior term loan facility and \$300.0 million five year unsecured senior term loan facility, respectively, and has reclassified \$99.9 million of the remaining outstanding principal balance under the term loan credit agreement, net of the related proportionate share of debt issuance costs, to current portion of long-term debt within the Condensed Consolidated Balance Sheets as the company intends to prepay such amount utilizing cash flows from operations within the next twelve months. Thus, as of August 2, 2019, there were \$100.0 million and \$200.0 million of outstanding borrowings under the term loan credit



agreement for the \$200.0 million three year unsecured senior term loan facility and the \$300.0 million five year unsecured senior term loan facility, respectively.

In connection with the company's entry into the term loan credit agreement in March 2019, the company incurred approximately \$0.6 million of debt issuance costs, which are being amortized over the life of the respective term loans under the straight-line method as the results obtained are not materially different from those that would result from the use of the effective interest method. Unamortized deferred debt issuance costs are netted against the outstanding borrowings under the term loan credit agreement on the company's Condensed Consolidated Balance Sheets.

The term loan credit agreement contains customary covenants, including, without limitation, financial covenants, such as the maintenance of minimum interest coverage and maximum leverage ratios; and negative covenants, which among other things, limit disposition of assets, consolidations and mergers, restricted payments, liens, and other matters customarily restricted in such agreements. Most of these restrictions are subject to certain minimum thresholds and exceptions. The company was in compliance with all covenants related to the company's term loan credit agreement as of August 2, 2019. Outstanding borrowings under the term loan credit agreement bear interest at a variable rate generally based on LIBOR or an alternative variable rate, based on the highest of the Bank of America prime rate, the federal funds rate, or a rate generally based on LIBOR, in each case subject to an additional basis point spread as defined in the term credit loan agreement. Interest is payable quarterly in arrears. For the three and nine month periods ended August 2, 2019, the company incurred interest expense of approximately \$3.7 million and \$5.3 million, respectively, on the outstanding borrowings under the term loan credit agreement.

#### 3.81% Series A and 3.91% Series B Senior Notes

On April 30, 2019, the company entered into a private placement note purchase agreement with certain purchasers ("holders") pursuant to which the company agreed to issue and sell an aggregate principal amount of \$100.0 million of 3.81% Series A Senior Notes due June 15, 2029 ("Series A Senior Notes") and \$100.0 million of 3.91% Series B Senior Notes due June 15, 2031 ("Series B Senior Notes" and together with the Series A Senior Notes, the "Senior Notes"). On June 27, 2019, the company issued \$100.0 million of the Series A Senior Notes and \$100.0 million of the Series B Senior Notes agreement. The Senior Notes are senior unsecured obligations of the company. As of August 2, 2019, there was \$200.0 million of outstanding borrowings under the private placement note purchase agreement, including \$100.0 million of outstanding borrowings under the Series A Senior Notes.

The company has the right to prepay all or a portion of the Senior Notes upon notice to the holders for 100% of the principal amount prepaid, plus a makewhole premium, as set forth in the private placement note purchase agreement, plus accrued and unpaid interest, if any, to the date of prepayment. In addition, at any time on or after the date that is 90 days prior to the maturity date of the respective Senior Note, the company has the right to prepay all of such Senior Note for 100% of the principal amount so prepaid, plus accrued and unpaid interest, if any, to the date of prepayment. Upon the occurrence of certain change of control events, holders of the Senior Notes will have the right to require that the company purchase such holder's Senior Notes in cash at a purchase price equal to 100% of the principal amount thereof plus accrued and unpaid interest, if any, to the date of repurchase.

The private placement note purchase agreement contains customary representations and warranties of the company, as well as certain customary covenants, including, without limitation, financial covenants, such as the maintenance of minimum interest coverage and maximum leverage ratios, and other covenants, which, among other things, provide limitations on transactions with affiliates, mergers, consolidations and sales of assets, liens and priority debt. The company was in compliance with all representations, warranties, and covenants related to the private placement note purchase agreement as of August 2, 2019.

In connection with the company's issuance of the Senior Notes in June 2019, the company incurred approximately \$0.7 million of debt issuance costs, which are being amortized over the life of the respective Senior Note under the straight-line method as the results obtained are not materially different from those that would result from the use of the effective interest method. Unamortized deferred debt issuance costs are netted against the outstanding borrowings under the respective Senior Note on the company's Condensed Consolidated Balance Sheets.

Interest on the Senior Notes is payable semiannually on the 15th day of June and December in each year, commencing on December 15, 2019. For the three and nine month periods ended August 2, 2019, the company incurred interest expense of approximately \$0.8 million on the outstanding borrowings under the private placement note purchase agreement.

#### 7.8% Debentures

In June 1997, the company issued \$175.0 million of debt securities consisting of \$75.0 million of 7.125 percent coupon 10-year notes and \$100.0 million of 7.8 percent coupon 30-year debentures. The \$75.0 million of 7.125 percent coupon 10-year notes were repaid at maturity during fiscal 2007. In connection with the issuance of \$175.0 million in long-term debt securities, the company paid \$23.7 million to terminate three forward-starting interest rate swap agreements with notional amounts totaling \$125.0 million. These swap agreements had been entered into to reduce exposure to interest rate risk prior to the issuance of the new long-term debt securities. As of the inception of one of the swap agreements, the company had received payments that were recorded as deferred income to be recognized as an adjustment to interest expense over the term of the new debt securities. As of the date the swaps were terminated, this deferred income totaled \$18.7 million. The excess termination fees over the deferred income recorded was deferred and is being recognized as an adjustment to interest expense over the term of the debt securities and adjustment to interest expense over the deferred income recorded was deferred and is being recognized as an adjustment to interest expense over the term of the debt securities issued.

#### 6.625% Senior Notes

On April 26, 2007, the company issued \$125.0 million in aggregate principal amount of 6.625 percent senior notes due May 1, 2037 and priced at 98.513 percent of par value. The resulting discount of \$1.9 million and the underwriting fee and direct debt issuance costs of \$1.5 million associated with the issuance of these senior notes are being amortized over the term of the notes using the straight-line method as the results obtained are not materially different from those that would result from the use of the effective interest method. Although the coupon rate of the senior notes is 6.625 percent, the effective interest rate is 6.741 percent after taking into account the issuance discount. Interest on the senior notes is payable semi-annually on May 1 and November 1 of each year. The senior notes are unsecured senior obligations of the company and rank equally with the company's other unsecured and unsubordinated indebtedness. The indentures under which the senior notes were issued contain customary covenants and event of default provisions. The company may redeem some or all of the senior notes at any time at the greater of the full principal amount of the senior notes being redeemed or the present value of the remaining scheduled payments of principal and interest discounted to the redemption date on a semi-annual basis at the treasury rate plus 30 basis points, plus, in both cases, accrued and unpaid interest. In the event of the occurrence of both (i) a change of control of the company, and (ii) a downgrade of the notes below an investment grade rating by both Moody's Investors Service, Inc. and Standard & Poor's Ratings Services within a specified period, the company would be required to make an offer to purchase the senior notes at a price equal to 101 percent of the principal amount of the senior notes plus accrued and unpaid interest to the date of repurchase.

#### Note 7 — Management Actions

On August 1, 2019, the company announced a new underground construction business strategy that includes a plan to wind down its Toro-branded large horizontal directional drill and riding trencher product categories within its Professional segment product portfolio ("Toro underground wind down"). The company expects to incur total pretax charges of approximately \$10.0 million to \$13.0 million related to the Toro underground wind down. For the three and nine month periods ended August 2, 2019, the company recorded \$7.2 million of pre-tax charges related to inventory write-downs to net realizable value and accelerated depreciation on fixed assets that will no longer be used within cost of sales in the Condensed Consolidated Statements of Earnings as a result of the Toro underground wind down. Additionally, the company recorded \$1.9 million of pre-tax charges related to anticipated inventory retail support activities within net sales in the Condensed Consolidated Statements of Earnings for the three and nine month periods ended August 2, 2019 and has recorded a corresponding liability related to the anticipated inventory retail support activities within accrued liabilities in the Condensed Consolidated Balance Sheets as of August 2, 2019. The remainder of the estimated pre-tax charges are anticipated to be primarily comprised of costs related to the write-down of future component part inventory purchases to finalize assembly of the company's remaining Toro-branded large horizontal directional drill and riding trencher inventory. Substantially all costs related to the Toro underground wind down are expected to be incurred by the end of fiscal 2020.

### Note 8 — Inventories

Inventories are valued at the lower of cost or net realizable value, with cost determined by the last-in, first-out ("LIFO") method for a majority of the company's inventories and the first-in, first-out ("FIFO") and average cost methods for all other inventories. The company establishes a reserve for excess, slow-moving, and obsolete inventory that is equal to the difference between the cost and estimated net realizable value for that inventory. These reserves are based on a review and comparison of current inventory levels to planned production, as well as planned and historical sales of the inventory.

On April 1, 2019, with the acquisition of CMW, the company acquired \$242.6 million of inventory, based on preliminary fair value purchase accounting adjustments. For additional information on the company's acquisition of CMW, refer to Note 2, *Business Combinations*.

Inventories were as follows:

(Dollars in thousands)	August 2, 2019		August 3, 2018		October 31, 201	
Raw materials and work in process	\$	174,348	\$	105,239	\$	115,280
Finished goods and service parts		518,465		326,059		315,179
Total FIFO value		692,813		431,298		430,459
Less: adjustment to LIFO value		72,201		66,801		72,200
Total inventories, net	\$	620,612	\$	364,497	\$	358,259

### Note 9 — Property and Depreciation

Property, plant, and equipment assets are carried at cost less accumulated depreciation. The company provides for depreciation of property, plant and equipment utilizing the straight-line method over the estimated useful lives of the assets. Buildings and leasehold improvements are generally depreciated over 10 to 40 years, machinery and equipment are generally depreciated over two to 15 years, tooling is generally depreciated over three to five years, and computer hardware and software and web site development costs are generally depreciated over two to five years. Expenditures for major renewals and improvements, which substantially increase the useful lives of existing assets, are capitalized, and expenditures for general maintenance and repairs are charged to operating expenses as incurred. Interest is capitalized during the construction period for significant capital projects.

On April 1, 2019, with the acquisition of CMW, the company acquired \$142.4 million of property, plant, and equipment, based on preliminary fair value purchase accounting adjustments. For additional information on the company's acquisition of CMW, refer to Note 2, *Business Combinations*.

Property, plant and equipment was as follows:

(Dollars in thousands)	August 2, 2019		August 3, 2018		Oct	ober 31, 2018
Land and land improvements	\$	55,786	\$	38,117	\$	39,607
Buildings and leasehold improvements		259,928		195,791		209,686
Machinery and equipment		420,262		342,294		349,550
Tooling		224,230		208,098		211,756
Computer hardware and software		91,577		90,070		83,338
Construction in Process		70,367		41,297		35,044
Gross property, plant, and equipment		1,122,150		915,667		928,981
Less: accumulated depreciation		695,735		666,165		657,522
Property, plant, and equipment, net	\$	426,415	\$	249,502	\$	271,459

# Note 10 — Warranty Guarantees

The company's products are warranted to provide assurance that the product will function as expected and to ensure customer confidence in design, workmanship, and overall quality. Warranty coverage is generally provided for specified periods of time and on select products' hours of usage, and generally covers parts, labor, and other expenses for non-maintenance repairs. Warranty coverage generally does not cover operator abuse or improper use. An authorized company distributor or dealer must perform warranty work. Distributors and dealers submit claims for warranty reimbursement and are credited for the cost of repairs, labor, and other expenses as long as the repairs meet the company's prescribed standards. Warranty expense is accrued at the time of sale based on the estimated number of products under warranty, historical average costs incurred to service warranty claims, the trend in the historical ratio of claims to sales, the historical length of time between the sale and resulting warranty claim, and other minor factors. Special warranty reserves are also accrued for major rework campaigns. Service support outside of the warranty period is provided by authorized distributors and dealers at the customer's expense. In addition to the standard warranties offered by the company on its products, the company also sells separately priced extended warranty coverage on select products for a prescribed period after the original warranty period expires. For additional information on the contract liabilities associated with the company's separately priced extended warranties, refer to Note 4, *Revenue*.

The changes in accrued warranties were as follows:

	Three Months Ended						Nine Months Ended			
(Dollars in thousands)	Aug	ust 2, 2019	P	August 3, 2018	A	ugust 2, 2019	A	August 3, 2018		
Beginning balance	\$	95,752	\$	84,268	\$	76,214	\$	74,155		
Provisions		14,232		12,038		42,734		39,827		
Acquisitions		—		_		14,272				
Claims		(17,514)		(13,071)		(39,685)		(31,787)		
Changes in estimates		2,096		(40)		1,031		1,000		
Ending balance	\$	94,566	\$	83,195	\$	94,566	\$	83,195		

### Note 11 — Investment in Joint Venture

In fiscal 2009, the company and TCFIF established Red Iron to primarily provide inventory financing to certain distributors and dealers of the company's products in the U.S. On November 29, 2016, during the first quarter of fiscal 2017, the company entered into amended agreements for its Red Iron joint venture with TCFIF. As a result, the amended term of Red Iron will continue until October 31, 2024, subject to two-year extensions thereafter. Either the company or TCFIF may elect not to extend the amended term, or any subsequent term, by giving one-year written notice to the other party.

The company owns 45 percent of Red Iron and TCFIF owns 55 percent of Red Iron. The company accounts for its investment in Red Iron under the equity method of accounting. The company and TCFIF each contributed a specified amount of the estimated cash required to enable Red Iron to purchase the company's inventory financing receivables and to provide financial support for Red Iron's inventory financing programs. Red Iron borrows the remaining requisite estimated cash utilizing a \$550 million secured revolving credit facility established under a credit agreement between Red Iron and TCFIF. The company's total investment in Red Iron as of August 2, 2019 was \$25.1 million. The company has not guaranteed the outstanding indebtedness of Red Iron.

The company has agreed to repurchase products repossessed by Red Iron and the TCFIF Canadian affiliate, up to a maximum aggregate amount of \$7.5 million in a calendar year. Under the repurchase agreement between Red Iron and the company, Red Iron provides financing for certain dealers and distributors. These transactions are structured as an advance in the form of a payment by Red Iron to the company on behalf of a distributor or dealer with respect to invoices financed by Red Iron. These payments extinguish the obligation of the dealer or distributor to make payment to the company under the terms of the applicable invoice.

Under separate agreements between Red Iron and the dealers and distributors, Red Iron provides loans to the dealers and distributors for the advances paid by Red Iron to the company. The net amount of receivables financed for dealers and distributors under this arrangement for the nine months ended August 2, 2019 and August 3, 2018 were \$1,513.3 million and \$1,525.3 million, respectively. As of July 31, 2019, Red Iron's total assets were \$508.8 million and total liabilities were \$453.0 million.

# Note 12 — Stock-Based Compensation

Compensation costs related to stock-based awards were as follows:

	<b>Three Months Ended</b>					Nine Months Ended			
(Dollars in thousands)	Aug	gust 2, 2019	Au	gust 3, 2018	A	ugust 2, 2019	A	August 3, 2018	
Unrestricted common stock awards	\$	—	\$	—	\$	592	\$	530	
Stock option awards		1,678		1,310		4,841		3,725	
Performance share awards		666		1,047		2,483		2,012	
Restricted stock unit awards		890		666		2,342		2,321	
Total compensation cost for stock-based awards	\$	3,234	\$	3,023	\$	10,258	\$	8,588	

# Unrestricted Common Stock Awards

During the first nine months of fiscal years 2019 and 2018, 10,090 and 8,388 shares, respectively, of fully vested unrestricted common stock awards were granted to certain members of the company's Board of Directors as a component of their compensation for their service on the Board of Directors and are recorded in selling, general and administrative expense in the Condensed Consolidated Statements of Earnings. No shares of fully vested unrestricted common stock awards were granted during the third quarter of fiscal years 2019 and 2018.

### **Stock Option Awards**

Under The Toro Company Amended and Restated 2010 Equity and Incentive Plan, as amended and restated (the "2010 plan"), stock options are granted with an exercise price equal to the closing price of the company's common stock on the date of grant, as reported by the New York Stock Exchange. Options are generally granted to executive officers, other employees, and non-employee members of the company's Board of Directors on an annual basis in the first quarter of the company's fiscal year. Options generally vest one-third each year over a three-year period and have a ten-year term. Other options granted to certain employees vest in full on the three-year anniversary of the date of grant and have a ten-year term. Compensation cost equal to the grant date fair value is generally recognized for these awards over the vesting period. Stock options granted to executive officers and other employees are subject to accelerated vesting if the option holder meets the retirement definition set forth in the 2010 plan. In that case, the fair value of the options is expensed in the fiscal year of grant because generally the option holder must be employee director has served on the company's Board of Directors for ten full fiscal years or more, the awards vest immediately upon retirement, and therefore, the fair value of the options granted is fully expensed on the date of the grant.

The fair value of each stock option is estimated on the date of grant using the Black-Scholes valuation method with the assumptions noted in the table below. The expected life is a significant assumption as it determines the period for which the risk-free interest rate, stock price volatility, and dividend yield must be applied. The expected life is the average length of time in which executive officers, other employees, and non-employee directors are expected to exercise their stock options, which is primarily based on historical exercise experience. The company groups executive officers and non-employee directors for valuation purposes based on similar historical exercise behavior. Expected stock price volatilities are based on the daily movement of the company's common stock over the most recent historical period equivalent to the expected life of the option. The risk-free interest rate for periods within the contractual life of the option is based on the U.S. Treasury rate over the expected life at the time of grant. Dividend yield is estimated over the expected life based on the company's historical cash dividends paid, expected future cash dividends and dividend yield, and expected changes in the company's stock price.

The table below illustrates the weighted-average valuation assumptions for options granted in the following fiscal periods:

	Fiscal 2019	Fiscal 2018
Expected life of option in years	6.31	6.04
Expected stock price volatility	19.83%	20.58%
Risk-free interest rate	2.77%	2.21%
Expected dividend yield	1.18%	0.97%
Per share weighted-average fair value at date of grant	\$12.83	\$14.25

## Performance Share Awards

Under the 2010 plan, the company grants performance share awards to executive officers and other employees under which they are entitled to receive shares of the company's common stock contingent on the achievement of performance goals of the company and businesses of the company, which are generally measured over a three-year period. The number of shares of common stock a participant receives will be increased (up to 200 percent of target levels) or reduced (down to zero) based on the level of achievement of performance goals and will vest at the end of a three-year period. Performance share awards are generally granted on an annual basis in the first quarter of the company's fiscal year. Compensation cost is recognized for these awards on a straight-line basis over the vesting period based on the per share fair value as of the date of grant and the probability of achieving each performance goal. The per share weighted-average fair value of performance share awards granted during the first quarter of fiscal 2019 and 2018 was \$59.58 and \$65.40, respectively. No performance share awards were granted during the second or third quarters of fiscal 2019 and 2018.

#### **Restricted Stock Unit Awards**

Under the 2010 plan, restricted stock unit awards are generally granted to certain employees that are not executive officers. Occasionally, restricted stock unit awards may be granted, including to executive officers, in connection with hiring, mid-year promotions, leadership transition, or retention. Restricted stock unit awards generally vest one-third each year over a three-year period, or vest in full on the three-year anniversary of the date of grant. Such awards may have performance-based rather than time-based vesting requirements. Compensation cost equal to the grant date fair value, which is equal to the closing price of the company's common stock on the date of grant multiplied by the number of shares subject to the restricted stock unit awards, is recognized for these awards over the vesting period. The per share weighted-average fair value of restricted stock unit awards granted during the first nine months of fiscal 2019 and 2018 was \$66.00 and \$63.47, respectively.

#### Note 13 — Stockholders' Equity

### Accumulated Other Comprehensive Loss

Components of accumulated other comprehensive loss ("AOCL"), net of tax, were as follows:

(Dollars in thousands)	August 2, 2019		Aı	ugust 3, 2018	October 31, 2018		
Foreign currency translation adjustments	\$	33,862	\$	23,467	\$	29,711	
Pension and post-retirement benefits		561		1,596		561	
Cash flow derivative instruments		(7,755)		(1,625)		(6,335)	
Total accumulated other comprehensive loss	\$	26,668	\$	23,438	\$	23,937	

The components and activity of AOCL for the three and nine month periods ended August 2, 2019 and August 3, 2018 were as follows:

(Dollars in thousands)	Foreign Currency Translation Adjustments	Pension and ost-Retirement Benefits	Cash Flow Hedging Derivative Instruments	Total
Balance as of Balance as of May 3, 2019	\$ 30,047	\$ 561	\$ (5,492)	\$ 25,116
Other comprehensive (income) loss before reclassifications	3,815	—	(773)	3,042
Amounts reclassified from AOCL		—	(1,490)	(1,490)
Net current period other comprehensive (income) loss	3,815		(2,263)	1,552
Balance as of August 2, 2019	\$ 33,862	\$ 561	\$ (7,755)	\$ 26,668

(Dollars in thousands)	Foreign Currency Translation Adjustments	F	Pension and Post-Retirement Benefits	Cash Flow Hedging Derivative Instruments	Total
Balance as of October 31, 2018	\$ 29,711	\$	561	\$ (6,335)	\$ 23,937
Other comprehensive loss before reclassifications	4,151			2,905	7,056
Amounts reclassified from AOCL			—	(4,325)	(4,325)
Net current period other comprehensive (income) loss	4,151			(1,420)	2,731
Balance as of August 2, 2019	\$ 33,862	\$	561	\$ (7,755)	\$ 26,668
(Dollars in thousands)	 Foreign Currency Translation Adjustments	P	Pension and Post-Retirement Benefits	Cash Flow Hedging Derivative Instruments	Total
Balance as of Balance as of May 4, 2018	\$ 19,094	\$	1,681	\$ (176)	\$ 20,599
Other comprehensive (income) loss before reclassifications	4,373		(85)	(1,482)	2,806
Amounts reclassified from AOCL	_		_	33	33
Net current period other comprehensive (income) loss	4,373		(85)	(1,449)	2,839
Balance as of August 3, 2018	\$ 23,467	\$	1,596	\$ (1,625)	\$ 23,438
(Dollars in thousands)	 Foreign Currency Translation Adjustments	P	Pension and Post-Retirement Benefits	Cash Flow Hedging Derivative Instruments	Total
Balance as of October 31, 2017	\$ 21,303	\$	2,012	\$ 805	\$ 24,120
Other comprehensive (income) loss before reclassifications	2,164		_	(5,302)	(3,138)
Amounts reclassified from AOCL	—		_	2,597	2,597
Net current period other comprehensive (income) loss	2,164			(2,705)	(541)
Reclassification due to the adoption of ASU 2018-02	_		(416)	275	(141)
Balance as of August 3, 2018	\$ 23,467	\$	1,596	\$ (1,625)	\$ 23,438

For additional information on the components reclassified from AOCL to the respective line items within net earnings for the company's cash flow hedging derivative instruments, refer to Note 16, *Derivative Instruments and Hedging Activities*.

# Note 14 — Per Share Data

Reconciliations of basic and diluted weighted-average shares of common stock outstanding are as follows:

	Three Mon	ths Ended	Nine Months Ended				
(Shares in thousands)	August 2, 2019	August 3, 2018	August 2, 2019	August 3, 2018			
<u>Basic</u>							
Weighted-average number of shares of common stock	107,005	105,751	106,630	106,457			
Assumed issuance of contingent shares	—	—	14	17			
Weighted-average number of shares of common stock and assumed issuance of contingent shares	107,005	105,751	106,644	106,474			
Diluted							
Weighted-average number of shares of common stock and assumed issuance of contingent shares	107,005	105,751	106,644	106,474			
Effect of dilutive securities	1,248	2,319	1,380	2,456			
Weighted-average number of shares of common stock, assumed issuance of contingent shares, and effect of dilutive securities	108,253	108,070	108,024	108,930			

Incremental shares from options and restricted stock units are computed under the treasury stock method. Options to purchase 378,850 and 740,720 shares of common stock during the third quarter of fiscal 2019 and 2018, respectively, were excluded from diluted net earnings per share because they were anti-dilutive. Options to purchase 865,648 and 412,302 shares of common stock during the first nine months of fiscal 2019 and 2018, respectively, were excluded from diluted net earnings per share because they were excluded from diluted net earnings per share because they were anti-dilutive.

# Note 15 — Contingencies

#### Litigation

The company is party to litigation in the ordinary course of business. Such matters are generally subject to uncertainties and to outcomes that are not predictable with assurance and that may not be known for extended periods of time. Litigation occasionally involves claims for punitive, as well as compensatory damages arising out of the use of the company's products. Although the company is self-insured to some extent, the company maintains insurance against certain product liability losses. The company is also subject to litigation and administrative and judicial proceedings with respect to claims involving asbestos and the discharge of hazardous substances into the environment. Some of these claims assert damages and liability for personal injury, remedial investigations or clean up and other costs and damages. The company is also typically involved in commercial disputes, employment disputes, and patent litigation cases in which it is asserting or defending against patent infringement claims. To prevent possible infringement of the company regularly reviews certain patents issued by the U.S. Patent and Trademark Office and foreign patent offices. Management believes these activities help minimize its risk of being a defendant in patent infringement litigation. The company is currently involved in patent litigation cases, including cases by or against competitors, where it is asserting and defending against claims of patent infringement. Such cases are at varying stages in the litigation process.

The company records a liability in its Condensed Consolidated Financial Statements for costs related to claims, including future legal costs, settlements and judgments, where the company has assessed that a loss is probable and an amount can be reasonably estimated. If the reasonable estimate of a probable loss is a range, the company records the most probable estimate of the loss or the minimum amount when no amount within the range is a better estimate than any other amount. The company discloses a contingent liability even if the liability is not probable or the amount is not estimable, or both, if there is a reasonable possibility that a material loss may have been incurred. In the opinion of management, the amount of liability, if any, with respect to these matters, individually or in the aggregate, will not materially affect its Consolidated Results of Operations, Financial Position, or Cash Flows.

# Note 16 — Derivative Instruments and Hedging Activities

# **Risk Management Objective of Using Derivatives**

The company is exposed to foreign currency exchange rate risk arising from transactions in the normal course of business, such as sales to third-party customers, sales and loans to wholly-owned foreign subsidiaries, foreign plant operations, and purchases from suppliers. The company's primary currency exchange rate exposures are with the Euro, the Australian dollar, the Canadian dollar, the British pound, the Mexican peso, the Japanese yen, the Chinese Renminbi, and the Romanian New Leu against the U.S. dollar, as well as the Romanian New Leu against the Euro.

To reduce its exposure to foreign currency exchange rate risk, the company actively manages the exposure of its foreign currency exchange rate risk by entering into various derivative instruments to hedge against such risk, authorized under company policies that place controls on these hedging activities, with counterparties that are highly rated financial institutions. The company's policy does not allow the use of derivative instruments for trading or speculative purposes. The company has also made an accounting policy election to use the portfolio exception with respect to measuring counterparty credit risk for derivative instruments, and to measure the fair value of a portfolio of financial assets and financial liabilities on the basis of the net open risk position with each counterparty.

The company's hedging activities primarily involve the use of forward currency contracts to hedge most foreign currency transactions, including forecasted sales and purchases denominated in foreign currencies. The company uses derivative instruments only in an attempt to limit underlying exposure from foreign currency exchange rate fluctuations and to minimize earnings and cash flow volatility associated with foreign currency exchange rate fluctuations. Decisions on whether to use such derivative instruments are primarily based on the amount of exposure to the currency involved and an assessment of the near-term market value for each currency.

The company recognizes all derivative instruments at fair value on the Condensed Consolidated Balance Sheets as either assets or liabilities. The accounting for changes in the fair value of a derivative instrument depends on whether it has been designated and qualifies as a cash flow hedging instrument.

## Cash Flow Hedging Instruments

The company formally documents relationships between cash flow hedging instruments and the related hedged transactions, as well as its risk-management objective and strategy for undertaking cash flow hedging instruments. This process includes linking all cash flow hedging instruments to the forecasted transactions, such as sales to third parties, foreign plant operations, and purchases from suppliers. At the cash flow hedge's inception and on an ongoing basis, the company formally assesses whether the cash flow hedging instruments have been highly effective in offsetting changes in the cash flows of the hedged transactions and whether those cash flow hedging instruments may be expected to remain highly effective in future periods.

Changes in the fair values of the spot rate component of outstanding, highly effective cash flow hedging instruments included in the assessment of hedge effectiveness are recorded in other comprehensive income within AOCL on the Condensed Consolidated Balance Sheets and are subsequently reclassified to net earnings within the Condensed Consolidated Statements of Earnings during the same period in which the cash flows of the underlying hedged transaction affect net earnings. Changes in the fair values of hedge components excluded from the assessment of effectiveness are recognized immediately in net earnings under the mark-to-market approach. The classification of gains or losses recognized on cash flow hedging instruments and excluded components within the Condensed Consolidated Statements of Earnings is the same as that of the underlying exposure. Results of cash flow hedging instruments, and the related excluded components, of sales and foreign plant operations are recorded in net sales and cost of sales, respectively. The maximum amount of time the company hedges its exposure to the variability in future cash flows for forecasted trade sales and purchases is two years. Results of cash flow hedges of intercompany loans are recorded in other income, net as an offset to the remeasurement of the foreign loan balance.

When it is determined that a derivative instrument is not, or has ceased to be, highly effective as a cash flow hedge, the company discontinues cash flow hedge accounting prospectively. The gain or loss on the dedesignated derivative instrument remains in AOCL and is reclassified to net earnings within the same Condensed Consolidated Statements of Earnings line item as the underlying exposure when the forecasted transaction affects net earnings. When the company discontinues cash flow hedge accounting because it is no longer probable, but it is still reasonably possible that the forecasted transaction will occur by the end of the originally expected period or within an additional two-month period of time thereafter, the gain or loss on the derivative instrument remains in AOCL and is reclassified to net earnings within the same Condensed Consolidated Statements of Earnings line item as the underlying exposure when the forecasted transaction affects net earnings within the same Condensed Consolidated Statements of Earnings line item as the underlying exposure when the forecasted transaction affects net earnings. However, if it is probable that a forecasted transaction will not occur by the end of the originally specified time period or within an additional two-month period of time thereafter, the



gains and losses that were in AOCL are immediately recognized in net earnings within other income, net in the Condensed Consolidated Statements of Earnings. In all situations in which cash flow hedge accounting is discontinued and the derivative instrument remains outstanding, the company carries the derivative instrument at its fair value on the Condensed Consolidated Balance Sheets, recognizing future changes in the fair value within other income, net in the Condensed Consolidated Statements of Earnings.

As of August 2, 2019, the notional amount outstanding of forward contracts designated as cash flow hedging instruments was \$250.3 million.

### Derivatives Not Designated as Cash Flow Hedging Instruments

The company also enters into foreign currency contracts that include forward currency contracts to mitigate the remeasurement of specific assets and liabilities on the Condensed Consolidated Balance Sheets. These contracts are not designated as cash flow hedging instruments. Accordingly, changes in the fair value of hedges of recorded balance sheet positions, such as cash, receivables, payables, intercompany notes, and other various contractual claims to pay or receive foreign currencies other than the functional currency, are recognized immediately in other income, net, on the Condensed Consolidated Statements of Earnings together with the transaction gain or loss from the hedged balance sheet position.

The following table presents the fair value and location of the company's derivative instruments on the Condensed Consolidated Balance Sheets:

(Dollars in thousands)	August 2, 2019		August 3, 2018		October 31, 2018	
Derivative assets:						
Derivatives designated as cash flow hedging instruments:						
Prepaid expenses and other current assets						
Forward currency contracts	\$	12,511	\$	2,324	\$	8,596
Derivatives not designated as cash flow hedging instruments:						
Prepaid expenses and other current assets						
Forward currency contracts		3,920		869		2,305
Total assets	\$	16,431	\$	3,193	\$	10,901
Derivative liabilities:						
Derivatives designated as cash flow hedging instruments:						
Accrued liabilities						
Forward currency contracts	\$	—	\$	—	\$	—
Derivatives not designated as cash flow hedging instruments:						
Accrued liabilities						
Forward currency contracts		—		_		13
Total liabilities	\$	_	\$		\$	13

The company entered into an International Swap Dealers Association ("ISDA") Master Agreement with each counterparty that permits the net settlement of amounts owed under their respective contracts. The ISDA Master Agreement is an industry standardized contract that governs all derivative contracts entered into between the company and the respective counterparty. Under these master netting agreements, net settlement generally permits the company or the counterparty to determine the net amount payable or receivable for contracts due on the same date or in the same currency for similar types of derivative transactions. The company records the fair value of its derivative instruments at the net amount in its Condensed Consolidated Balance Sheets.

The following table shows the effects of the master netting arrangements on the fair value of the company's derivative instruments that are recorded in the Condensed Consolidated Balance Sheets:

(Dollars in thousands)	August 2, 2019			August 3, 2018		ctober 31, 2018
Derivative assets:						
Forward currency contracts:						
Gross amounts of recognized assets	\$	16,496	\$	3,349	\$	10,901
Gross liabilities offset in the Condensed Consolidated Balance Sheets		(65)		(156)		—
Net amounts of assets presented in the Condensed Consolidated Balance Sheets	\$	16,431	\$	3,193	\$	10,901
Derivative liabilities:						
Forward currency contracts:						
Gross amounts of recognized liabilities	\$	_	\$		\$	(13)
Gross assets offset in the Condensed Consolidated Balance Sheets		_				
Net amounts of liabilities presented in the Condensed Consolidated Balance Sheets	\$	_	\$		\$	(13)

The following table presents the impact and location of the amounts reclassified from AOCL into net earnings on the Condensed Consolidated Statements of Earnings and the impact of derivative instruments on the Condensed Consolidated Statements of Comprehensive Income for the company's derivatives designated as cash flow hedging instruments for the three and nine months ended August 2, 2019 and August 3, 2018:

	Three Months Ended									
	Gain	(Loss) Recla into E	from AOCL s	Gain Recognized in OCI on Derivatives						
(Dollars in thousands)	Aug	ust 2, 2019	August 3, 2018		August 2, 2019		August 3, 2			
Derivatives designated as cash flow hedging instruments:										
Forward currency contracts:										
Net sales	\$	1,350	\$	(170)	\$	2,022	\$	1,435		
Cost of sales		140		137		241		14		
Total derivatives designated as cash flow hedging instruments	\$	1,490	\$	(33)	\$	2,263	\$	1,449		
				Nine Mon	ths Er	ıded				
	Gain	(Loss) Recla	ssified	from AOCL	Ga	ain (Loss) Rec	ognize	d in OCI on		
		into E	arning	S		Deriv	vatives	6		
(Dollars in thousands)	Aug	ust 2, 2019	Au	gust 3, 2018	Au	gust 2, 2019	Au	igust 3, 2018		
Derivatives designated as cash flow hedging instruments:										
Forward currency contracts:										
Net sales	\$	3,828	\$	(3,207)	\$	1,307	\$	2,900		
Cost of sales		497		610		113		(195)		

The company recognized immaterial gains within other income, net on the Condensed Consolidated Statements of Earnings during the third quarter and first nine months of fiscal 2019 and 2018 due to the discontinuance of cash flow hedge accounting on certain forward currency contracts designated as cash flow hedging instruments. As of August 2, 2019, the company expects to reclassify approximately \$7.3 million of gains from AOCL to earnings during the next twelve months.

4,325

\$

(2,597)

\$

1,420

\$

2,705

\$

Total derivatives designated as cash flow hedging instruments

The following tables present the impact and location of derivative instruments on the Condensed Consolidated Statements of Earnings for the company's derivatives designated as cash flow hedging instruments and the related components excluded from effectiveness testing:

	Gain (Loss) Recognized in Earnings on Cash Flow Hedging Instruments										
(Dollars in thousands)		Augus	t 2, 2	019		August	018				
Three Months Ended		Net Sales	et Sales Cost of Sales			Net Sales		Cost of Sales			
Condensed Consolidated Statements of Earnings income (expense) amounts in which the effects of cash flow hedging instruments are recorded	\$	838,713	\$	(572,732)	\$	655,821	\$	(422,168)			
Gain (loss) on derivatives designated as cash flow hedging instruments:											
Forward currency contracts:											
Amount of gain (loss) reclassified from AOCL into earnings		1,350		140		(170)		137			
Gain (loss) on components excluded from effectiveness testing recognized in earnings based on changes in fair value	\$	1,262	\$	18	\$	132	\$	(92)			

	Gain (Loss) Recognized in Earnings on Cash Flow Hedging Instruments											
(Dollars in thousands)		Augus	t 2, 2	019	August 3, 2018							
Nine Months Ended		Net Sales		Cost of Sales	Net Sales			Cost of Sales				
Condensed Consolidated Statements of Earnings income (expense) amounts in which the effects of cash flow hedging instruments are recorded Gain (loss) on derivatives designated as cash flow hedging instruments:	\$	2,403,705	\$	(1,600,809)	\$	2,079,347	\$	(1,317,399)				
Forward currency contracts:												
Amount of gain (loss) reclassified from AOCL into earnings		3,828		497		(3,207)		610				
Gain (loss) on components excluded from effectiveness testing recognized in earnings based on changes in fair value	\$	3,579	\$	34	\$	31	\$	(210)				

The following table presents the impact and location of derivative instruments on the Condensed Consolidated Statements of Earnings for the company's derivatives not designated as cash flow hedging instruments:

<b>Three Months Ended</b>					Nine Months Ended			
Augu	st 2, 2019	Au	gust 3, 2018	Au	gust 2, 2019	August 3, 2018		
\$	(555)	\$	2,111	\$	172	\$	1,495	
\$	(555)	\$	2,111	\$	172	\$	1,495	
	Augu \$ \$	August 2, 2019           \$         (555)	August 2, 2019       Au         \$       (555)	August 2019     August 2018       \$ (555)     \$ 2,111	August 2, 2019       August 3, 2018       August 3, 2018         \$       (555)       \$       2,111       \$	August 2, 2019         August 3, 2018         August 2, 2019           \$         (555)         \$         2,111         \$         172	August 2, 2019       August 3, 2018       August 2, 2019       August 3, 2018         \$       (555)       \$       2,111       \$       172       \$	

# Note 17 — Fair Value Measurements

The company categorizes its assets and liabilities into one of three levels based on the assumptions (inputs) used in valuing the asset or liability. Estimates of fair value for financial assets and financial liabilities are based on the framework established in the accounting guidance for fair value measurements. The framework defines fair value, provides guidance for measuring fair value, and requires certain disclosures. The framework discusses valuation techniques such as the market approach (comparable market prices), the income approach (present value of future income or cash flows), and the cost approach (cost to replace the service capacity of an asset or replacement cost). The framework utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. Level 1 provides the most reliable measure of fair value, while Level 3 generally requires significant management judgment. The three levels are defined as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities.

**Level 2**: Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical assets or liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3: Unobservable inputs reflecting management's assumptions about the inputs used in pricing the asset or liability.

# **Recurring Fair Value Measurements**

The company's derivative instruments consist of forward currency contracts that are measured at fair value on a recurring basis. The fair value of forward currency contracts is determined based on observable market transactions of forward currency prices and spot currency rates as of the reporting date. There were no transfers between the levels of the fair value hierarchy during the three and nine months ended August 2, 2019 and August 3, 2018, or the twelve months ended October 31, 2018.

The following tables present, by level within the fair value hierarchy, the company's financial assets and liabilities that are measured at fair value on a recurring basis as of August 2, 2019, August 3, 2018, and October 31, 2018, according to the valuation technique utilized to determine their fair values:

(Dollars in thousands)			Fair Value Measurements Using Inputs Considered as:						
August 2, 2019	F	air Value	L	evel 1		Level 2		Level 3	
Assets:									
Forward currency contracts	\$	16,431	\$		\$	16,431	\$		—
Total assets	\$	16,431	\$	_	\$	16,431	\$		

(Dollars in thousands)		Fair Value Measurements Using Inputs Considered as:								
August 3, 2018 Fair Value		Fair Value		Level 1			Level 2	Level 3		
Assets:										
Forward currency contracts	\$	3,193	\$		_	\$	3,193	\$		-
Total assets	\$	3,193	\$		_	\$	3,193	\$		-
(Dollars in thousands)				Fair Va	lue Me	asure	ments Using Inputs	o Consi	dered as:	
October 31, 2018		Fair Value		Level 1			Level 2		Level 3	
Assets:										
Forward currency contracts	\$	10,901	\$		_	\$	10,901	\$		-
Total assets	\$	10,901	\$			\$	10,901	\$		_
Liabilities:										
Forward currency contracts	\$	13	\$			\$	13	\$		
•	•		•		_	,	-	-		_
Total liabilities	\$	13	\$		—	\$	13	\$		

# Non-recurring Fair Value Measurements

The company measures certain assets and liabilities at fair value on a non-recurring basis. Assets and liabilities that are measured at fair value on a nonrecurring basis include long-lived assets, goodwill and indefinite-lived intangible assets, which would generally be recorded at fair value as a result of an impairment charge. Assets acquired and liabilities assumed as part of business combinations are measured at fair value. For additional information on the company's business combinations and the related non-recurring fair value measurement of the assets acquired and liabilities assumed, refer to Note 2, *Business Combinations*.

# Other Fair Value Disclosures

The carrying values of the company's short-term financial instruments, including cash and cash equivalents, accounts receivable, accounts payable, and short-term debt, including current maturities of long-term debt, when applicable, approximate their fair values due to their short-term nature.

## Note 18 — Subsequent Events

The company has evaluated all subsequent events and concluded that no subsequent events have occurred that would require recognition in the Condensed Consolidated Financial Statements or disclosure in the Notes to the Condensed Consolidated Financial Statements.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to provide a reader of our financial statements with a narrative from the perspective of management on our financial condition, results of operations, liquidity, and certain other factors that may affect our future results. Unless expressly stated otherwise, the comparisons presented in this MD&A refer to the same period in the prior fiscal year. Our MD&A is presented as follows:

- Company Overview
- Results of Operations
- Business Segments
- Financial Position
- Non-GAAP Financial Measures
- Critical Accounting Policies and Estimates
- Forward-Looking Information

We have provided non-GAAP financial measures, which are not calculated or presented in accordance with accounting principles generally accepted in the United States ("GAAP"), as information supplemental and in addition to the financial measures presented in this report that are calculated and presented in accordance with GAAP. We use these non-GAAP financial measures in making operating decisions because we believe these non-GAAP financial measures provide meaningful supplemental information regarding our core operational performance and provide us with a better understanding of how to allocate resources to both ongoing and prospective business initiatives. Additionally, these non-GAAP financial measures facilitate our internal comparisons to both our historical operating results and to our competitors' operating results by factoring out potential differences caused by charges not related to our regular, ongoing business, including, without limitation, non-cash charges, certain large and unpredictable charges, acquisitions and dispositions, legal settlements, and tax positions.

Reconciliations of adjusted non-GAAP financial measures to the most directly comparable reported GAAP financial measures are included in the section titled "Non-GAAP Financial Measures" within this MD&A. These non-GAAP financial measures, however, should not be considered superior to, as a substitute for, or as an alternative to, and should be considered in conjunction with, the GAAP financial measures. Further, these non-GAAP financial measures may differ from similar measures used by other companies.

This MD&A should be read in conjunction with the MD&A included in Part II, Item 7 of our Annual Report on Form 10-K for the fiscal year ended October 31, 2018. This discussion contains various "Forward-Looking Statements" within the meaning of the Private Securities Litigation Reform Act of 1995 and we refer readers to the section titled "Forward-Looking Information" located at the end of Part I, Item 2 of this report for more information.

## **COMPANY OVERVIEW**

The Toro Company ("Toro") is in the business of designing, manufacturing, and marketing professional turf maintenance equipment and services, turf irrigation systems, landscaping equipment and lighting products, snow and ice management products, agricultural irrigation systems, rental, specialty and underground construction equipment, and residential yard and snow thrower products. We sell our products worldwide through a network of distributors, dealers, mass retailers, hardware retailers, equipment rental centers, home centers, as well as online (direct to end-users). We strive to provide innovative, well-built, and dependable products supported by an extensive service network. A significant portion of our net sales has historically been, and we expect will continue to be, attributable to new and enhanced products. We define new products as those introduced in the current and previous two fiscal years.

We classify our operations into two reportable business segments: Professional and Residential. Our remaining activities are presented as "Other" due to their insignificance. These Other activities consist of earnings (loss) from our wholly-owned domestic distribution companies, corporate activities, and the elimination of intersegment revenues and expenses.

On April 1, 2019 ("closing date"), pursuant to the Agreement and Plan of Merger dated February 14, 2019 ("merger agreement"), we completed our acquisition of The Charles Machine Works, Inc. ("CMW"), a privately held Oklahoma corporation. CMW designs, manufactures, and sells a range of professional products to serve the underground construction market, including horizontal directional drills, walk and ride trenchers, utility loaders, vacuum excavators, asset locators, pipe rehabilitation solutions, and after-market tools. CMW provides innovative product offerings that broaden and strengthen our Professional segment product portfolio and expands our dealer network, while also providing a complementary geographic manufacturing footprint. The transaction was structured as a merger, pursuant to which a wholly-owned subsidiary of Toro merged with and into CMW, with

CMW continuing as the surviving entity and a wholly-owned subsidiary of Toro. As a result of the merger, all of the outstanding equity securities of CMW were canceled and now only represent the right to receive the applicable consideration as described in the merger agreement. The preliminary aggregate merger consideration was \$679.3 million ("purchase price"), and remains subject to customary adjustments based on, among other things, the amount of actual cash, debt and working capital in the business of CMW at the closing date. Such customary adjustments are expected to be completed during fiscal 2019. We funded the preliminary purchase price for the acquisition by using a combination of cash proceeds from the issuance of borrowings under our unsecured senior term loan credit agreement and borrowings from our unsecured senior revolving credit facility. For additional information regarding the acquisition and the financing agreements utilized to fund the purchase price, refer to Note 2, *Business Combinations*, and Note 6, *Indebtedness*, in the Notes to Condensed Consolidated Financial Statements included in Part 1. Item 1 of this Quarterly Report on Form 10-Q.

## **RESULTS OF OPERATIONS**

### Overview

Our net sales increased 27.9 percent and 15.6 percent for the third quarter and year-to-date periods of fiscal 2019, respectively, as compared to the same periods of fiscal 2018.

Professional segment net sales increased 40.3 percent for the third quarter comparison, primarily due to incremental sales as a result of our acquisition of CMW, the year-over-year impact of price increases across our product lines, and continued growth in our snow and ice management and Toro-branded rental and specialty construction businesses, partially offset by fewer shipments of our landscape contractor and irrigation products. Professional segment net sales increased 20.0 percent for the year-to-date comparison, primarily driven by incremental sales as a result of our acquisition of CMW, the year-over-year impact of price increases across our product lines, and growth in our landscape contractor, snow and ice management, and Toro-branded rental and specialty construction businesses, partially offset by fewer shipments of our irrigation products.

Residential segment net sales decreased 11.0 percent for the third quarter comparison, mainly due to decreased shipments of zero-turn riding mowers, walk power mowers, and Pope-branded irrigation products, partially offset by the year-over-year impact of price increases across our product lines and strong channel demand for our consumer snow products. Residential segment net sales increased 0.8 percent for the year-to-date comparison, primarily due to the year-over-year impact of price increases across our product lines and strong retail demand for our consumer snow products and walk power mowers, partially offset by reduced shipments of zero-turn riding mowers and Pope-branded irrigation products.

Net earnings for the third quarter of fiscal 2019 were \$60.6 million compared to \$79.0 million for the third quarter of fiscal 2018. The decrease was primarily due to the unfavorable impact from purchase accounting adjustments and integration expenditures related to our CMW acquisition; increased commodity and tariff costs; and charges incurred for inventory write-downs, anticipated inventory retail support activities, and accelerated depreciation of fixed assets due to the wind down of our Toro-branded large horizontal directional drill and riding trencher product lines ("Toro underground wind down"). Net earnings for the first nine months of fiscal 2019 were \$235.7 million compared to reported net earnings of \$232.9 million in the comparable fiscal 2018 period. This increase was primarily due to the one-time impacts of the Tax Cuts and Jobs Act ("Tax Act") during the first nine months of fiscal 2018 and incremental earnings as a result of our acquisition of CMW, partially offset by the unfavorable impact from purchase accounting adjustments, transaction costs, and integration expenditures related to the CMW acquisition.

Adjusted non-GAAP net earnings for the third quarter of fiscal 2019 were \$89.8 million compared to \$73.5 million for the prior year comparative period, an increase of 22.2 percent. Adjusted non-GAAP net earnings for the first nine months of fiscal 2019 were \$272.4 million compared to adjusted non-GAAP net earnings of \$255.9 million in the comparable fiscal 2018 period, an increase of 6.5 percent. The primary factors contributing to the adjusted non-GAAP net earnings increases for the third quarter and year-to-date comparisons included incremental earnings as a result of our acquisition of CMW, improved net price realization driven by price increases across our product lines, productivity initiatives, the reduction in the U.S. federal corporate tax rate, and lower direct marketing and warehousing expense within our legacy businesses. These increases were partially offset by increased commodity and tariff costs, unfavorable product mix, and higher interest expense. Reconciliations of adjusted non-GAAP financial measures to the most directly comparable reported GAAP financial measures are included in the section titled "Non-GAAP Financial Measures" within this MD&A.

We increased our cash dividend for the third quarter of fiscal 2019 by 12.5 percent to \$0.225 per share compared to the \$0.20 per share cash dividend paid in the third quarter of fiscal 2018.

Inventory levels increased \$256.1 million, or 70.3 percent, as of the end of the third quarter of fiscal 2019, primarily due to incremental inventories as a result of our acquisition of CMW, higher work in process inventory due to supply chain challenges, and higher finished goods inventory due to lower than forecasted sales in certain legacy Toro businesses and inventory availability initiatives, partially offset by the write-down of inventory due to the Toro underground wind down and the impact of foreign currency exchange rates. Accounts receivable increased \$92.8 million, or 42.3 percent, primarily due to incremental receivables as a result of our acquisition of CMW, timing of sales across the Professional and Residential segments, and higher sales to customers not financed through our Red Iron joint venture, partially offset by the impact of foreign currency exchange rates. As of the end of the third quarter of fiscal 2019, field inventory levels were higher than the end of the third quarter of fiscal 2018, primarily as a result of higher Professional segment field inventory due to incremental field inventory as a result of our acquisition of CMW and higher field inventory for our landscape contractor zero-turn riding mowers driven by soft retail demand.

#### Three-Year Employee Initiative - "Vision 2020"

Our current multi-year employee initiative, "Vision 2020", which began with our 2018 fiscal year, focuses on driving profitable growth with an emphasis on innovation and serving our customers, which we believe will generate further momentum for the organization. Through our Vision 2020 initiative, we have set specific internal goals intended to help us drive organic revenue and operating earnings growth.

### **Organic Revenue Growth**

We intend to pursue strategic growth of our existing businesses and product categories with an organic revenue goal to achieve at least five percent or more of organic revenue growth in each of the three fiscal years of this initiative. For purposes of this goal, we define organic revenue growth as the increase in net sales, less net sales from acquisitions that occurred in the current fiscal year.

#### **Operating Earnings**

Additionally, as part of our Vision 2020 initiative growth goals, we have set an operating earnings goal to increase operating earnings as a percentage of net sales to 15.5 percent or higher by the end of fiscal 2020.

#### Net Sales

Worldwide consolidated net sales for the third quarter of fiscal 2019 were \$838.7 million, up 27.9 percent compared to \$655.8 million in the third quarter of fiscal 2018. The net sales increase for the quarter comparison was primarily driven by incremental sales as a result of our acquisition of CMW, the year-overyear impact of price increases across our product lines, strong channel demand for our Residential and Professional snow and ice management equipment, and increased shipments of our Toro-branded rental and specialty construction equipment. These net sales increases were partially offset by reduced shipments of our Residential and Professional zero-turn riding mowers due to soft retail demand, lower sales of our irrigation products due to unfavorable weather conditions in key regions, and reduced shipments of our walk power mowers.

For the year-to-date period of fiscal 2019, worldwide consolidated net sales were \$2,403.7 million, up 15.6 percent from the same period in the prior fiscal year. The year-to-date net sales increase was primarily driven by incremental sales as a result of our acquisition of CMW, the year-over-year impact of price increases across our product lines, strong channel demand for our Residential and Professional snow and ice management equipment, growth in our Professional segment landscape contractor business, strong retail demand for our walk power mowers, and increased shipments of our Toro-branded rental and specialty construction equipment. These net sales increases were partially offset by fewer shipments of our irrigation products due to unfavorable weather conditions in key regions and lower sales of our Residential zero-turn riding mowers due to soft retail demand.

Net sales in international markets increased by 31.0 percent and 10.3 percent for the third quarter and year-to-date periods of fiscal 2019. Changes in foreign currency exchange rates resulted in a decrease in our net sales of approximately \$1.3 million and \$11.9 million for the third quarter and year-to-date periods of fiscal 2019. The net sales increase for the quarter comparison was mainly driven by incremental sales as a result of our acquisition of CMW and increased shipments of our Residential snow products due to strong channel demand, partially offset by lower sales of our irrigation products due to unfavorable weather in key regions. The net sales increase for the year-to-date period of fiscal 2019 was primarily due to incremental sales as a result of our acquisition of CMW and increased shipments of Residential snow products and walk power mowers, partially offset by lower sales of our irrigation products due to unfavorable weather in key regions and fewer shipments of Residential segment zero-turn riding mowers.

The following table summarizes the major operating costs and other income as a percentage of net sales:

	Three Mon	ths Ended	Nine Months Ended			
	August 2, 2019	August 3, 2018	August 2, 2019	August 3, 2018		
Net sales	100.0%	100.0%	100.0%	100.0%		
Cost of sales	(68.3)	(64.4)	(66.6)	(63.4)		
Gross profit	31.7	35.6	33.4	36.6		
Selling, general and administrative expense	(22.9)	(21.4)	(21.7)	(20.7)		
Operating earnings	8.8	14.2	11.7	15.9		
Interest expense	(1.1)	(0.7)	(0.9)	(0.7)		
Other income, net	0.8	0.7	0.8	0.6		
Provision for income taxes	(1.3)	(2.2)	(1.8)	(4.6)		
Net earnings	7.2%	12.0%	9.8%	11.2%		

### **Gross Profit**

As a percentage of net sales, gross profit for the third quarter of fiscal 2019 was 31.7 percent, a decrease of 390 basis points when compared to the third quarter of fiscal 2018. The decrease for the third quarter comparison was primarily driven by the impact of purchase accounting adjustments related to our acquisition of CMW, the unfavorable impact of higher commodity and tariff costs on purchased raw materials and component parts, charges related to the Toro underground wind down, unfavorable product mix, and supply chain challenges resulting in manufacturing inefficiencies. These decreases were partially offset by improved net price realization driven by price increases across our product lines, productivity initiatives, realized duty drawback credits on import tariffs, and lower freight costs driven by decreased industry demand. Gross profit as a percentage of net sales for the fiscal 2019 year-to-date period was 33.4 percent, a decrease of 320 basis points when compared with the prior fiscal year comparative period. The decrease for the year-to-date comparison was primarily due to the unfavorable impact of higher commodity and tariff costs on purchased raw materials and component parts, the impact of purchase accounting adjustments related to our acquisition of CMW, charges related to the Toro underground wind down, unfavorable product mix, supply chain challenges and inclement weather resulting in manufacturing inefficiencies. These decreases were partially offset by improved net price realization driven by price increases across our product lines, as well as productivity initiatives.

Adjusted non-GAAP gross profit as a percentage of net sales excludes the impact of certain purchase accounting adjustments resulting from our acquisition of CMW, including the inventory fair value step-up amount and backlog intangible asset, as well as the impact of management actions, including the charges incurred for inventory write-downs, anticipated inventory retail support activities, and accelerated depreciation of fixed assets related to the Toro underground wind down. Adjusted non-GAAP gross profit as a percentage of net sales was 35.9 percent for the third quarter of fiscal 2019 compared to 35.6 percent for the third quarter of fiscal 2018, an increase of 30 basis points. The increase for the third quarter comparison was primarily driven by improved net price realization driven by price increases across our product lines, productivity initiatives, realized duty drawback credits on import tariffs, and lower freight costs driven by decreased industry demand. These increases were partially offset by the unfavorable impact of higher commodity and tariff costs on purchased raw materials and component parts, unfavorable product mix, and supply chain challenges resulting in manufacturing inefficiencies. Adjusted non-GAAP gross profit as a percentage of net sales was primarily due to the unfavorable impact of higher commodity and tariff costs on purchased raw materials and component parts, unfavorable product mix, and supply chain challenges and inclement weather resulting in manufacturing inefficiencies. These decreases were partially offset by the unfavorable impact of higher commodity and tariff costs on purchased raw materials and component parts, unfavorable product mix, and supply chain challenges and inclement weather resulting in manufacturing inefficiencies. These decreases were partially offset by improved net price realization driven by price increases across our product lines, as well as productivity initiatives.

Reconciliations of adjusted non-GAAP financial measures to the most directly comparable reported GAAP financial measures are included in the section titled "Non-GAAP Financial Measures" within this MD&A.

#### Selling, General, and Administrative Expense

SG&A expense increased \$51.3 million, or 36.4 percent, for the third quarter of fiscal 2019 and increased \$89.3 million, or 20.7 percent, for the year-to-date period of fiscal 2019. As a percentage of net sales, SG&A expense increased 150 basis points for the third quarter of fiscal 2019 and increased 100 basis points for the year-to-date period of fiscal 2019. The increases as a percentage of net sales for the third quarter and year-to-date comparisons were primarily due to our acquisition of CMW resulting in incremental

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administrative, indirect sales and marketing, engineering, warranty, and service expense; integration and acquisition-related expenditures, and higher amortization of other intangible assets. These increases were partially offset by lower direct marketing and warehousing expense within our legacy businesses.

#### **Interest Expense**

Interest expense increased by \$4.3 million and \$6.2 million for the third quarter and year-to-date periods of fiscal 2019, respectively. These increases were driven by interest expense incurred on higher outstanding borrowings to fund the purchase price for our acquisition of CMW.

## **Other Income, Net**

Other income, net for the third quarter of fiscal 2019 increased \$1.2 million when compared to the third quarter of fiscal 2018. This increase for the third quarter comparison was primarily driven by a gain realized on the sale of a fixed asset and a favorable legal settlement, partially offset by unfavorable foreign currency exchange rate fluctuations. Other income, net for the year-to-date period of fiscal 2019. This increase was primarily due to higher earnings from our equity investment in Red Iron, increased interest income on marketable securities, a gain realized on the sale of a fixed asset, and a favorable legal settlement.

#### **Provision for Income Taxes**

The effective tax rate for the third quarter of fiscal 2019 was 14.9 percent compared to 15.3 percent in the third quarter of 2018. The decrease in the effective tax rate for the quarter comparison was primarily driven by the reduction in the U.S. federal corporate tax rate from a blended 23.3 percent in fiscal 2018 to 21.0 percent in fiscal 2019 under the Tax Act, partially offset by a lower benefit from the excess tax deduction for share-based compensation. The effective tax rate for the year-to-date period of fiscal 2019 was 15.3 percent compared to 29.2 percent in the same period of fiscal 2018. The fiscal 2018 effective tax rate was significantly impacted by the enactment of the Tax Act for the year-to-date period of fiscal 2018, including the provisional remeasurement of deferred tax assets and liabilities, which resulted in a non-cash discrete tax charge of \$19.3 million, and the provisional calculation of the deemed repatriation tax, which resulted in a discrete tax charge of \$13.3 million. In addition to these one-time charges resulting from the Tax Act, the decrease in the effective tax rate was partially driven by the reduction in the U.S. federal corporate tax rate from a blended 23.3 percent in fiscal 2019.

The adjusted non-GAAP effective tax rate excludes costs incurred related to our acquisition of CMW, including integration and transaction costs and certain purchase accounting adjustments; the impact of management actions, including the charges related to the Toro underground wind down; the tax benefit for the excess tax deduction for share-based compensation; and one-time charges incurred under the Tax Act. The adjusted non-GAAP effective tax rate for the third quarter of fiscal 2019 was 18.1 percent, compared to an adjusted non-GAAP effective tax rate of 21.2 percent in the same period last year. The adjusted non-GAAP effective tax rate of fiscal 2019 was 19.5 percent, compared to an adjusted non-GAAP effective tax rate of 22.2 percent in the same period of fiscal 2018. The decreases in the adjusted non-GAAP effective tax rate for the third quarter and year-to-date comparisons were driven by the reduction in the U.S. federal corporate tax rate from a blended 23.3 percent in fiscal 2018 to 21.0 percent in fiscal 2019 and the impact of the inclusion of CMW within the consolidated effective tax rate.

Reconciliations of adjusted non-GAAP financial measures to the most directly comparable reported GAAP financial measures are included in the section titled "Non-GAAP Financial Measures" within this MD&A.

## **Net Earnings**

Net earnings for the third quarter of fiscal 2019 were \$60.6 million, or \$0.56 per diluted share, compared to \$79.0 million, or \$0.73 per diluted share, for the third quarter of fiscal 2018. The decrease in net earnings for the quarter comparison was primarily due to the unfavorable impact of purchase accounting adjustments and integration expenditures from our CMW acquisition, the unfavorable impact of higher commodity and tariff costs, charges related to the Toro underground wind down, unfavorable product mix, a lower benefit from the excess tax deduction for share-based compensation, and higher interest expense. These decreases were partially offset by incremental earnings as a result of our acquisition of CMW, improved net price realization driven by price increases across our product lines, productivity initiatives, realized duty drawback credits on import tariffs, the reduction in the U.S. federal corporate tax rate, and lower direct marketing and warehousing expense within our legacy businesses. Year-to-date net earnings in fiscal 2019 were \$235.7 million, or \$2.18 per diluted share, compared to \$232.9 million, or \$2.14 per diluted share, in the prior year comparative period. The increase in net earnings for the year-to-date period comparison was primarily due to the significant impact of the Tax Act on net earnings for the first nine months of fiscal 2018, incremental earnings as a result of our acquisition of CMW, improved net price realization driven by price increases across our product lines, the reduction in the U.S.

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federal corporate tax rate, productivity initiatives, and lower direct marketing and warehousing expense within our legacy businesses. These increases were partially offset by the unfavorable impact of purchase accounting adjustments and integration and acquisition-related expenditures from our CMW acquisition, the unfavorable impact of higher commodity and tariff costs, unfavorable product mix, charges related to the Toro underground wind down, and higher interest expense.

Adjusted non-GAAP net earnings exclude costs incurred related to our acquisition of CMW, including integration and transaction costs and certain purchase accounting adjustments; the impact of management actions, including the charges related to the Toro underground wind down; the tax benefit for the excess tax deduction for share-based compensation; and one-time charges incurred under the Tax Act. Adjusted non-GAAP net earnings for the third quarter of fiscal 2019 were \$89.8 million, or \$0.83 per diluted share, compared to \$73.5 million, or \$0.68 per diluted share, for the third quarter of fiscal 2018, an increase of 22.1 percent per diluted share. The primary factors contributing to the adjusted non-GAAP net earnings increase for the third quarter comparison included incremental earnings as a result of our acquisition of CMW, improved net price realization driven by price increases across our product lines, productivity initiatives, realized duty drawback credits on import tariffs, the reduction in the U.S. federal corporate tax rate, and lower direct marketing and warehousing expense within our legacy businesses. These increases were partially offset by the unfavorable impact of commodity and tariff costs, unfavorable product mix, and higher interest expense. Adjusted non-GAAP net earnings for the year-to-date comparison included incremental earnings as a result of our acquisition of CMW, improved net price realization driven by price increases of 7.2 percent per diluted share. The primary factors contributing to the adjusted non-GAAP net earnings increase for the year-to-date comparison included incremental earnings as a result of our acquisition of CMW, improved net price realization driven by price increases across our product lines, productivity initiatives, the reduction in the U.S. federal corporate tax rate, and lower direct marketing and warehousing expense within our legacy businesses. These increases for the year-to-date comparison included incremental earnings as a result of our acquisition of CMW,

Reconciliations of adjusted non-GAAP financial measures to the most directly comparable reported GAAP financial measures are included in the section titled "Non-GAAP Financial Measures" within this MD&A.

## **BUSINESS SEGMENTS**

We operate in two reportable business segments: Professional and Residential. Segment earnings for our Professional and Residential segments are defined as earnings from operations plus other income, net. Our remaining activities are presented as "Other" due to their insignificance. Operating loss for our Other activities includes earnings (loss) from our wholly-owned domestic distribution companies, corporate activities, other income, and interest expense. Corporate activities include general corporate expenditures (finance, human resources, legal, information services, public relations, and similar activities) and other unallocated corporate assets and liabilities, such as corporate facilities and deferred tax assets and liabilities.

The following tables summarize net sales for our reportable business segments and Other activities:

		Three Months Ended									
(Dollars in thousands)	Aug	August 2, 2019		August 3, 2018		\$ Change	% Change				
Professional	\$	676,756	\$	482,494	\$	194,262	40.3 %				
Residential		148,234		166,513		(18,279)	(11.0)				
Other		13,723		6,814		6,909	101.4				
Total net sales*	\$	838,713	\$	655,821	\$	182,892	27.9 %				
*Includes international net sales of:	\$	186,710	\$	142,534	\$	44,176	31.0 %				
		Nine Months Ended									
(Dollars in thousands)	Au	gust 2, 2019	Au	gust 3, 2018		\$ Change	% Change				

(Dollars in thousands)	I	August 2, 2019		August 3, 2018		\$ Change	% Change
Professional	\$	1,855,268	\$	1,546,536	\$	308,732	20.0%
Residential		525,539		521,189		4,350	0.8
Other		22,898		11,622		11,276	97.0
Total net sales*	\$	2,403,705	\$	2,079,347	\$	324,358	15.6%
*Includes international net sales of:	\$	547,332	\$	496,403	\$	50,929	10.3%

The following table summarizes segment earnings for our reportable business segments and operating (loss) for our Other activities:

	Three Months Ended						
(Dollars in thousands)	Aug	ust 2, 2019	August 3, 2018			\$ Change	% Change
Professional	\$	81,592	\$	97,716	\$	(16,124)	(16.5)%
Residential		16,151		16,002		149	0.9
Other		(26,508)		(20,443)		(6,065)	(29.7)
Total segment earnings	\$	71,235	\$	93,275	\$	(22,040)	(23.6)%
				-			

	Nine Months Ended							
(Dollars in thousands)	Au	gust 2, 2019	August 3, 2018		\$ Change		% Change	
Professional	\$	319,689	\$	338,607	\$	(18,918)	(5.6)%	
Residential		51,253		58,019		(6,766)	(11.7)	
Other		(92,507)		(67,800)		(24,707)	(36.4)	
Total segment earnings	\$	278,435	\$	328,826	\$	(50,391)	(15.3)%	

#### **Professional Segment**

#### Segment Net Sales

Worldwide net sales for our Professional segment increased 40.3 percent and 20.0 percent for the third quarter and year-to-date periods of fiscal 2019, respectively, as compared to the same periods in fiscal 2018. The Professional segment net sales increase for the third quarter comparison was primarily driven by incremental sales as a result of our acquisition of CMW, the year-over-year impact of price increases across our product lines, and continued growth in our snow and ice management and Toro-branded rental and specialty construction businesses driven by channel demand. These net sales increases were partially offset by fewer shipments of our landscape contractor zero-turn riding mowers due to soft retail demand and lower sales of our irrigation products driven by unfavorable weather conditions in key regions.

Professional segment net sales growth for the year-to-date period of fiscal 2019 was largely due to incremental sales as a result of our acquisition of CMW, the year-over-year impact of price increases across our product lines, and growth in our landscape contractor, snow and ice management, and Toro-branded rental and specialty construction businesses driven by channel demand. These net sales increases were partially offset by fewer shipments of our irrigation products due to unfavorable weather conditions in key regions.

#### Segment Earnings

Professional segment earnings for the third quarter of fiscal 2019 decreased by 16.5 percent compared to the third quarter of fiscal 2018 and decreased to 12.1 percent from 20.3 percent when expressed as a percentage of net sales for the quarter comparison. For the year-to-date period of fiscal 2019, Professional segment earnings decreased by 5.6 percent compared to the same period in the prior fiscal year and decreased to 17.2 percent from 21.9 percent when expressed as a percentage of net sales for the year-to-date period comparison. As a percentage of net sales, the Professional segment earnings decreases for the third quarter and year-to-date comparisons were primarily due to our CMW acquisition resulting in the unfavorable impact of purchase accounting adjustments, higher amortization of intangible assets, and incremental administrative, indirect sales and marketing, and engineering expense; the unfavorable impact of higher commodity and tariff costs on purchased raw materials and component parts; charges related to the Toro underground wind down; unfavorable product mix; and supply chain challenges resulting in manufacturing inefficiencies. These decreases were partially offset by improved net price realization driven by price increases across our product lines, productivity initiatives, and lower direct marketing and warehousing expense within our legacy businesses.

## **Residential Segment**

#### Segment Net Sales

Worldwide net sales for our Residential segment for the third quarter and year-to-date periods of fiscal 2019 decreased 11.0 percent and increased 0.8 percent, respectively, compared to the prior fiscal year periods. The Residential segment net sales decrease for the third quarter comparison was mainly due to decreased shipments of zero-turn riding mowers and walk power mowers due to soft retail demand and lower sales of Pope-branded irrigation products due to soft channel demand. These net sales decreases were partially offset by the year-over-year impact of price increases across our product lines and strong channel demand for our snow products driven by successful new product introductions.

The Residential segment net sales increase for the year-to-date comparison was primarily driven by the year-over-year impact of price increases across our product lines and strong retail demand for our snow products and walk power mowers. These net sales increases were partially offset by reduced shipments of zero-turn riding mowers due to soft retail demand and lower sales of our Pope-branded irrigation products due to unfavorable weather conditions and soft channel demand.

#### Segment Earnings

Residential segment earnings for the third quarter of fiscal 2019 increased 0.9 percent compared to the third quarter of fiscal 2018, and when expressed as a percentage of net sales, increased to 10.9 percent from 9.6 percent. As a percentage of net sales, the Residential segment earnings increase was mainly due to the year-over-year impact of price increases across our product lines, productivity initiatives, realized duty drawback credits on import tariffs, and decreased advertising costs. These increases were partially offset by the unfavorable impact of commodity costs on purchased components and raw materials, increased depreciation expense on fixed assets related to new products, and higher engineering costs related to new product development.

For the year-to-date period of fiscal 2019, Residential segment earnings decreased 11.7 percent compared to the same period in the prior fiscal year, and when expressed as a percentage of net sales, decreased to 9.8 percent from 11.1 percent. As a percentage of net sales, the Residential segment earnings decrease was primarily due to the unfavorable impact of higher commodity and tariff costs on purchased components and raw materials, unfavorable product mix, increased depreciation expense on fixed assets related to new products, and higher engineering costs related to new product development. These decreases were partially offset by the year-over-year impact of price increases across our product lines, productivity initiatives, realized duty drawback credits on import tariffs, and decreased advertising costs.

#### **Other Activities**

#### **Other Net Sales**

Net sales for our Other activities include sales from our wholly-owned domestic distribution companies less sales from the Professional and Residential segments to the distribution companies. Net sales for our Other activities in the third quarter and year-to-date periods of fiscal 2019 increased by \$6.9 million and \$11.3 million, respectively, mainly due to increased sales of our golf and grounds equipment through our wholly-owned domestic distribution companies driven by our acquisition of a Northeastern U.S. distribution company.

#### **Other Operating Loss**

The operating loss for our Other activities increased \$6.1 million for the third quarter of fiscal 2019, primarily due to increased interest expense due to higher outstanding borrowings resulting from our CMW acquisition and integration costs related to our acquisition of CMW. These increases were partially offset by incremental earnings as a result of our acquisition of a Northeastern U.S. distribution company.

The Other segment loss increased \$24.7 million for the year-to-date period of fiscal 2019, primarily due to integration and transaction costs related to our acquisition of CMW, increased interest expense due to higher outstanding borrowings resulting from our CMW acquisition, and higher incentive compensation expense. These increases were partially offset by higher interest income on marketable securities and higher earnings from our equity investment in Red Iron.

## FINANCIAL POSITION

#### **Working Capital**

Our strategy continues to place emphasis on improving asset utilization with a focus on reducing the amount of working capital in the supply chain, adjusting production plans, and maintaining or improving order replenishment and service levels to end-users. Inventory levels were up \$256.1 million, or 70.3 percent, as of the end of the third quarter of fiscal 2019 compared to the end of the third quarter of fiscal 2018, primarily due to incremental inventories as a result of our acquisition of CMW, higher work in process inventory due to supply chain challenges, and higher finished goods inventory due to lower than forecasted sales in certain legacy Toro businesses and inventory availability initiatives, partially offset by the write-down of inventory due to the Toro underground wind down and the impact of foreign currency exchange rates. Accounts receivable as of the end of the third quarter of fiscal 2019 increased \$92.8 million, or 42.3 percent, compared to the end of the third quarter of fiscal 2018, primarily due to incremental receivables as a result of our acquisition of CMW, timing of sales across the Professional and Residential segments, and higher sales to customers not financed through our Red Iron joint venture, partially offset by the impact of foreign currency exchange rates. Accounts payable increased \$75.6 million, or 33.0 percent, as of the end of our third quarter of fiscal 2018, mainly due to incremental accounts payable as a result of our acquisition of CMW and negotiating more favorable payment terms with suppliers as a component of our working capital initiatives.

#### **Cash Flow**

Cash provided by operating activities for the first nine months of fiscal 2019 decreased \$0.3 million compared to the first nine months of fiscal 2018, primarily due to cash utilized for purchases of inventory, partially offset by higher net earnings and the take-down of the inventory purchase accounting adjustment related to our CMW acquisition. Cash used in investing activities increased \$654.6 million during the first nine months of fiscal 2019 compared to the first nine months of fiscal 2018, primarily due to more cash utilized for the acquisitions of CMW and a Northeastern U.S. distribution company during the first nine months of fiscal 2019 compared to the cash utilized for the acquisition of L.T. Rich Products, Inc. during the first nine months of fiscal 2018. Cash provided by financing activities for the first nine months of fiscal 2019 increased \$568.6 million compared to cash used in financing activities for the first nine months of fiscal 2019 to the issuance of indebtedness under our term loan credit agreement and amounts drawn on our revolving credit facility during the second quarter of fiscal 2019 to fund the CMW acquisition, the issuance of our private placement senior notes during the third quarter of fiscal 2019, reduced cash utilized for purchases of Toro common stock compared to fiscal 2018, and higher cash provided from the exercise of stock options. These sources of cash were partially offset by more cash utilized for repayments of our outstanding indebtedness under our revolving credit facility and term loan credit agreement and more cash utilized for dividend payments on shares of our common stock compared to fiscal 2018.

#### Liquidity and Capital Resources

Our businesses are seasonally working capital intensive and require funding for purchases of raw materials used in production, replacement parts inventory, payroll and other administrative costs, capital expenditures, establishment of new facilities, expansion and renovation of existing facilities, as well as for financing receivables from customers that are not financed with Red Iron or other third-party financial institutions. Our accounts receivable balances historically increase between January and April as a result of typically higher sales volumes and extended payment terms made available to our customers, and typically decrease between May and December when payments are received. We believe that the funds available through existing, and potential future, financing arrangements and forecasted cash flows will be sufficient to provide the necessary capital resources for our anticipated working capital needs, capital expenditures, investments, debt repayments, quarterly cash dividend payments, and common stock repurchases, all as applicable, for at least the next twelve months. As of August 2, 2019, cash and short-term investments held by our foreign subsidiaries were approximately \$91.7 million.

## **Revolving Credit Facility**

Seasonal cash requirements are financed from operations, cash on hand, and with borrowings under our \$600.0 million unsecured senior five-year revolving credit facility that expires in June 2023, as applicable. Included in our \$600.0 million revolving credit facility is a \$10.0 million sublimit for standby letters of credit and a \$30.0 million sublimit for swingline loans. At our election, and with the approval of the named borrowers on the revolving credit facility and the election of the lenders to fund such increase, the aggregate maximum principal amount available under the facility may be increased by an amount up to \$300.0 million. Funds are available under the revolving credit facility for working capital, capital expenditures, and other lawful corporate purposes, including, but not limited to, acquisitions and common stock repurchases, subject in each case to compliance with certain financial covenants described below.



Outstanding loans under the revolving credit facility (other than swingline loans), if applicable, bear interest at a variable rate generally based on LIBOR or an alternative variable rate based on the highest of the Bank of America prime rate, the federal funds rate or a rate generally based on LIBOR, in each case subject to an additional basis point spread that is calculated based on the better of the leverage ratio (as measured quarterly and defined as the ratio of total indebtedness to consolidated earnings before interest and taxes plus depreciation and amortization expense) and debt rating of Toro. Swingline loans under the revolving credit facility bear interest at a rate determined by the swingline lender or an alternative variable rate based on the highest of the Bank of America prime rate, the federal funds rate or a rate generally based on LIBOR, in each case subject to an additional basis point spread that is calculated based on the better of the leverage ratio and debt rating of Toro. Interest is payable quarterly in arrears. Our debt rating for long-term unsecured senior, non-credit enhanced debt was unchanged during the third quarter of fiscal 2019 by Standard and Poor's Ratings Group at BBB and by Moody's Investors Service at Baa3. If our debt rating falls below investment grade and/or our leverage ratio rises above 1.50, the basis point spread we currently pay on outstanding debt under the revolving credit facility would increase. However, the credit commitment could not be canceled by the banks based solely on a ratings downgrade. For the three and nine month periods ended August 2, 2019, we incurred interest expense of approximately \$0.2 million and \$1.9 million on the outstanding borrowings under the revolving credit facility. For the three and nine month periods ended August 3, 2018, we incurred interest expense of approximately \$0.4 million on the outstanding borrowings under the revolving credit facility.

Our revolving credit facility contains customary covenants, including, without limitation, financial covenants, such as the maintenance of minimum interest coverage and maximum leverage ratios; and negative covenants, which among other things, limit disposition of assets, consolidations and mergers, restricted payments, liens, and other matters customarily restricted in such agreements. Most of these restrictions are subject to certain minimum thresholds and exceptions. Under the revolving credit facility, we are not limited in the amount for payments of cash dividends and common stock repurchases as long as, both before and after giving pro forma effect to such payments, our leverage ratio from the previous quarter compliance certificate is less than or equal to 3.5 (or, at our option (which we may exercise twice during the term of the facility) after certain acquisitions with aggregate consideration in excess of \$75.0 million, for the first four quarters following the exercise of such option, is less than or equal to 4.0), provided that immediately after giving effect of any such proposed action, no default or event of default would exist. As of August 2, 2019, we were not limited in the amount for payments of cash dividends and common stock repurchases. We were in compliance with all covenants related to the credit agreement for our revolving credit facility as of August 2, 2019, and we expect to be in compliance with all covenants during the remainder of fiscal 2019. If we were out of compliance with any covenant required by this credit agreement following the applicable cure period, the banks could terminate their commitments unless we could negotiate a covenant waiver from the banks. In addition, our long-term senior notes, debentures, term loan facilities, and any amounts outstanding under the revolving credit facility could become due and payable if we were unable to obtain a covenant waiver or refinance our borrowings under our credit agreement.

As of August 2, 2019, we had no borrowings under the revolving credit facility but did have \$1.9 million outstanding under the sublimit for standby letters of credit, resulting in \$598.1 million of unutilized availability under our revolving credit facility.

#### Term Loan Credit Agreement

In March 2019, we entered into a term loan credit agreement with a syndicate of financial institutions for the purpose of partially funding the purchase price of our acquisition of CMW and the related fees and expenses incurred in connection with such acquisition. The term loan credit agreement provided for a \$200.0 million three year unsecured senior term loan facility maturing on April 1, 2022 and a \$300.0 million five year unsecured senior term loan facilities were received on April 1, 2019 in connection with the closing of our acquisition of CMW. There are no scheduled principal amortization payments prior to maturity on the \$200.0 million three year unsecured senior term loan facility. For the \$300.0 million five year unsecured senior term loan facility, we are required to make quarterly amortization payments of 2.5 percent of the aggregate principal balance beginning with the last business day of the thirteenth calendar quarter ending after April 1, 2019, with the remainder of the unpaid principal balance due at maturity. No payments are required the first three years of the \$300.0 million five year unsecured senior term loan facility. The term loan facilities may be prepaid and terminated at our election at any time without penalty or premium. As of August 2, 2019, we have prepaid \$100.0 million and \$100.0 million against the outstanding principal balances of the \$200.0 million three year unsecured senior term loan facility, respectively.

The term loan credit agreement contains customary covenants, including, without limitation, financial covenants, such as the maintenance of minimum interest coverage and maximum leverage ratios; and negative covenants, which among other things, limit disposition of assets, consolidations and mergers, restricted payments, liens, and other matters customarily restricted in such agreements. Most of these restrictions are subject to certain minimum thresholds and exceptions. We were in compliance with all covenants related to our term loan credit agreement as of August 2, 2019. Outstanding borrowings under the term loan credit

agreement bear interest at a variable rate generally based on LIBOR or an alternative variable rate, based on the highest of the Bank of America prime rate, the federal funds rate, or a rate generally based on LIBOR, in each case subject to an additional basis point spread as defined in the term loan credit agreement. Interest is payable quarterly in arrears. For the three and nine month periods ended August 2, 2019, we incurred interest expense of approximately \$3.7 million and \$5.3 million, respectively, on the outstanding borrowings under the term loan credit agreement.

#### 3.81% Series A and 3.91% Series B Senior Notes

On April 30, 2019, we entered into a private placement note purchase agreement with certain purchasers pursuant to which we agreed to issue and sell an aggregate principal amount of \$100.0 million of 3.81% Series A Senior Notes due June 15, 2029 ("Series A Senior Notes") and \$100.0 million of 3.91% Series B Senior Notes due June 15, 2031 ("Series B Senior Notes" and together with the Series A Senior Notes, the "Senior Notes"). On June 27, 2019, we issued \$100.0 million of the Series A Senior Notes and \$100.0 million of the Series B Senior Notes pursuant to the private placement note purchase agreement. The Senior Notes are senior unsecured obligations of Toro. Interest on the Senior Notes is payable semiannually on the 15th day of June and December in each year, commencing on December 15, 2019. For the three and nine month periods ended August 2, 2019, we incurred interest expense of approximately \$0.8 million on the outstanding borrowings under the private placement note purchase agreement.

We have the right to prepay all or a portion of the Senior Notes upon notice to the holders for 100% of the principal amount prepaid, plus a make-whole premium, plus accrued and unpaid interest, if any, to the date of prepayment. In addition, at any time on or after the date that is 90 days prior to the maturity date of the respective Senior Note, we have the right to prepay all of such Senior Note for 100% of the principal amount so prepaid, plus accrued and unpaid interest, if any, to the date of prepayment. Upon the occurrence of certain change of control events, holders of the Senior Notes will have the right to require us to purchase such holder's Senior Notes in cash at a purchase price equal to 100% of the principal amount thereof plus accrued and unpaid interest, if any, to the date of repurchase. The private placement note purchase agreement contains customary representations and warranties of us as well as certain customary covenants, including, without limitation, financial covenants, such as the maintenance of minimum interest coverage and maximum leverage ratios, and other covenants, which, among other things, provide limitations on transactions with affiliates, mergers, consolidations and sales of assets, liens and priority debt. We were in compliance with all representations, warranties, and covenants related to the private placement note purchase 2, 2019.

#### Indebtedness

As of August 2, 2019, we had \$720.7 million of outstanding indebtedness that included \$100.0 million of 7.8 percent debentures due June 15, 2027, \$123.9 million of 6.625 percent senior notes due May 1, 2037, \$100.0 million outstanding under our \$200.0 million three year unsecured senior term loan facility, \$200.0 million outstanding under our \$300.0 million five year unsecured senior term loan facility, \$100.0 million outstanding under our Series A Senior Notes, \$100.0 million outstanding under our Series B Senior Notes, and no outstanding borrowings under our revolving credit facility. The August 2, 2019 outstanding indebtedness amounts were partially offset by debt issuance costs and deferred charges of \$3.2 million related to our outstanding indebtedness. As of August 2, 2019, we have reclassified \$99.9 million of the remaining outstanding principal balance under the term loan credit agreement, net of the related proportionate share of debt issuance costs, to current portion of long-term debt within the Condensed Consolidated Balance Sheets as we intend to prepay such amount utilizing cash flows from operations within the next twelve months. As of August 3, 2018, we had \$312.5 million of outstanding indebtedness that included \$100.0 million of 7.8 percent debentures due June 15, 2027, \$123.8 million of 6.625 percent senior notes due May 1, 2037, and \$91.0 million of outstanding borrowings under our revolving credit facility. The August 3, 2018 outstanding indebtedness amounts were partially offset by debt issuance costs and deferred charges of \$2.4 million of outstanding borrowings and end our standing indebtedness. As of August 3, 2018, the \$91.0 million of outstanding borrowings under our revolving credit facility. The August 3, 2018 outstanding indebtedness amounts were partially offset by debt issuance costs and deferred charges of \$2.4 million related to our outstanding indebtedness. As of August 3, 2018, the \$91.0 million of outstanding borrowings under our revolving credit facility was classified as l

Further, our domestic and non-U.S. operations maintained import letters of credit in the aggregate amount of approximately \$13.2 million as of August 2, 2019. As of August 2, 2019, we had \$3.3 million of outstanding on such letters of credit.

## **Cash Dividends**

Our Board of Directors approved a cash dividend of \$0.225 per share for the third quarter of fiscal 2019 that was paid on July 11, 2019. This was an increase of 12.5 percent over our cash dividend of \$0.20 per share for the third quarter of fiscal 2018.

#### Share Repurchases

As a result of our acquisition of CMW on April 1, 2019, we curtailed repurchasing shares of our common stock during the third quarter of fiscal 2019. During the first nine months of fiscal 2019, we repurchased 359,758 shares of our common stock in the open market under our Board authorized repurchase plan, thereby reducing our total shares outstanding. We expect to curtail repurchasing shares of our common stock throughout the remainder of fiscal 2019.

#### **Customer Financing Arrangements**

#### Wholesale Financing

Our Red Iron joint venture with TCFIF provides inventory financing to certain distributors and dealers of our products that enables them to carry representative inventories of our products. Under separate agreements between Red Iron and the dealers and distributors, Red Iron provides loans to the dealers and distributors for the advances paid by Red Iron to us. The net amount of receivables financed for dealers and distributors under this arrangement for the nine months ended August 2, 2019 was \$1,513.3 million. We also have floor plan financing agreements with other third-party financial institutions to provide floor plan financing to certain dealers not financed through Red Iron, which include agreements with third-party financial institutions as a result of our acquisition of CMW. These third-party financing companies financed \$144.1 million of receivables for such dealers and distributors during the first nine months of fiscal 2019. As of August 2, 2019, \$138.2 million of receivables financed by the third-party financing companies, excluding Red Iron, were outstanding. Our customer financing arrangements are described in further detail within our most recently filed Annual Report on Form 10-K. There have been no material changes to such arrangements, with the exception of the floor plan financing agreements as a result of our acquisition of CMW.

#### **End-User Financing**

In the ordinary course of business, we enter into agreements where we provide recourse to third-party finance companies in the event of default by the customer to the third-party finance company. Our end-user financing arrangements are described in further detail within our most recently filed Annual Report on Form 10-K. There have been no material changes to such arrangements with the exception of recourse agreements with third-party financing companies as a result of our acquisition of CMW. Our maximum exposure for credit collection under our recourse agreements as of August 2, 2019 was \$14.5 million.

#### **Contractual Obligations**

We are obligated to make future payments under various existing contracts, such as debt agreements, operating lease agreements, unconditional purchase obligations, and other long-term obligations. Our contractual obligations are described in further detail within our most recently filed Annual Report on Form 10-K. There have been no material changes to such contractual obligations, with the exception of outstanding borrowings under our term loan credit agreement resulting from our acquisition of CMW and the issuance of the Senior Notes under our private placement note purchase agreement as further described within the section titled "Liquidity and Capital Resources" within this MD&A.

#### **Off-Balance Sheet Arrangements**

We have off-balance sheet arrangements relating to our operating lease agreements for certain property, plant, or equipment assets utilized in the normal course of business, such as buildings for manufacturing facilities, office space, distribution centers, and warehouse facilities; land for product testing sites; machinery and equipment for research and development activities, manufacturing and assembly processes, and administrative tasks; and vehicles for sales, marketing and distribution activities. We also have off-balance sheet arrangements with Red Iron, our joint venture with TCFIF, and other third-party financial institutions in which inventory receivables for certain dealers and distributors are financed by Red Iron or such other third-party financial institutions. Our off-balance sheet arrangements are described in further detail within our most recently filed Annual Report on Form 10-K. There have been no material changes to such off-balance sheet arrangements, with the exception of the agreements with third-party financial institutions to provide inventory financing to certain distributors and dealers not financed through Red Iron resulting from our acquisition of CMW and described in further detail within the section titled "Customer Financing Arrangements" within this MD&A.

# NON-GAAP FINANCIAL MEASURES

We have provided non-GAAP financial measures, which are not calculated or presented in accordance with GAAP, as information supplemental and in addition to the most directly comparable financial measures that are calculated and presented in accordance with GAAP. We use these non-GAAP financial measures in making operating decisions because we believe these non-GAAP financial measures provide meaningful supplemental information regarding our core operational performance and provide us with a better understanding of how to allocate resources to both ongoing and prospective business initiatives. Additionally, these non-GAAP financial measures facilitate our internal comparisons to both our historical operating results and to our competitors' operating results by factoring out potential differences caused by charges not related to our regular, ongoing business, including, without limitation, non-cash charges, certain large and unpredictable charges, acquisitions and dispositions, legal settlements, and tax positions. Such non-GAAP financial measures should not be considered superior to, as a substitute for, or as an alternative to, and should be considered in conjunction with, the GAAP financial measures. The non-GAAP financial measures may differ from similar measures used by other companies.

The following table provides a reconciliation of financial measures calculated and reported in accordance with GAAP, as well as adjusted non-GAAP financial measures, for the three and nine month periods ended August 2, 2019 and August 3, 2018:

		Three Mo	nths	Nine Months Ended				
	Au	igust 2, 2019	1	August 3, 2018	1	August 2, 2019		August 3, 2018
Gross profit	\$	265,981	\$	233,653	\$	802,896	\$	761,948
Management actions <sup>1</sup>		9,117		_		9,117		
Acquisition-related costs <sup>2</sup>		26,172		—		35,691		
Adjusted non-GAAP gross profit	\$	301,270	\$	233,653	\$	847,704	\$	761,948
Operating earnings	\$	73,944	\$	92,894	\$	281,723	\$	330,089
Management actions <sup>1</sup>		9,148		—		9,148		—
Acquisition-related costs <sup>2</sup>		29,304		—		51,058		
Adjusted non-GAAP operating earnings	\$	112,396	\$	92,894	\$	341,929	\$	330,089
Earnings before income taxes	\$	71,235	\$	93,275	\$	278,435	\$	328,826
Management actions <sup>1</sup>		9,148		—		9,148		_
Acquisition-related costs <sup>2</sup>		29,304		—		51,058		—
Adjusted non-GAAP earnings before income taxes	\$	109,687	\$	93,275	\$	338,641	\$	328,826
Net earnings	\$	60,607	\$	79,009	\$	235,717	\$	232,902
Management actions <sup>1</sup>		7,351		—		7,351		—
Acquisition-related costs <sup>2</sup>		23,953		—		41,814		—
Tax impact of share-based compensation <sup>3</sup>		(1,200)		(5,025)		(11,518)		(9,638)
U.S. Tax Reform <sup>4</sup>		(926)		(500)		(926)		32,613
Adjusted non-GAAP net earnings	\$	89,785	\$	73,484	\$	272,438	\$	255,877
Diluted EPS	\$	0.56	\$	0.73	\$	2.18	\$	2.14
Management actions <sup>1</sup>		0.07		_		0.07		_
Acquisition-related costs <sup>2</sup>		0.22		_		0.39		_
Tax impact of share-based compensation <sup>3</sup>		(0.01)		(0.05)		(0.11)		(0.09)
U.S. Tax Reform <sup>4</sup>		(0.01)				(0.01)		0.30
Adjusted non-GAAP diluted EPS	\$	0.83	\$	0.68	\$	2.52	\$	2.35

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	Three Mon	ths Ended	Nine Months Ended			
	August 2, 2019	August 3, 2018	August 2, 2019	August 3, 2018		
Effective tax rate	14.9 %	15.3%	15.3 %	29.2 %		
Management actions <sup>1</sup>	1.6 %	%	0.5 %	—%		
Acquisition-related costs <sup>2</sup>	(1.4)%	%	(0.7)%	—%		
Tax impact of share-based compensation <sup>3</sup>	1.7 %	5.4%	4.1 %	2.9 %		
U.S. Tax Reform <sup>4</sup>	1.3 %	0.5%	0.3 %	(9.9)%		
Adjusted non-GAAP effective tax rate	18.1 %	21.2%	19.5 %	22.2 %		

<sup>1</sup> During the third quarter of fiscal 2019, we announced we will wind down our Toro-branded large horizontal directional drill and riding trencher product line. These amounts represent costs incurred in relation to such wind down and are primarily comprised of costs related to the write-down of inventory, anticipated inventory retail support activities, and accelerated depreciation on fixed assets during the three and nine month periods ended August 2, 2019.

- <sup>2</sup> During the second quarter of fiscal 2019, we acquired CMW. These amounts represent integration and transaction costs, as well as the take-down of the inventory fair value step-up amount and amortization of the backlog intangible asset resulting from purchase accounting adjustments, related to our acquisition of CMW during the three and nine month periods ended August 2, 2019.
- <sup>3</sup> In the first quarter of fiscal 2017, we adopted Accounting Standards Update No. 2016-09, *Stock-based Compensation: Improvements to Employee Share-based Payment Accounting*, which requires that any excess tax deduction for share-based compensation be immediately recorded within income tax expense. These amounts represent the discrete tax benefits recorded as excess tax deductions for share-based compensation during the three and nine month periods ended August 2, 2019 and August 3, 2018.
- <sup>4</sup> Signed into law on December 22, 2017, the Tax Act, reduced the U.S. federal corporate tax rate from 35.0 percent to 21.0 percent, effective January 1, 2018, resulting in a blended U.S. federal statutory tax rate of 23.3 percent for the fiscal year ended October 31, 2018. This reduction in rate required the re-measurement of our net deferred taxes as of the date of enactment. The Tax Act also imposed a one-time deemed repatriation tax on our historical undistributed earnings and profits of foreign affiliates. During the three and nine month periods ended August 2, 2019, we recorded a tax benefit of \$0.9 million related to a prior year true-up of the Tax Act. During the three and nine month periods ended August 3, 2018, the remeasurement of our net deferred taxes and the one-time deemed repatriation tax resulted in a combined benefit of \$0.5 million and a combined charge of \$32.6 million.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

There have been no material changes to our critical accounting policies and estimates since our most recent Annual Report on Form 10-K for the fiscal year ended October 31, 2018. Refer to Part II, Item 7, *Management's Discussion and Analysis of Financial Condition and Results of Operations*, and Part II, Item 8, Note 1, *Summary of Significant Accounting Policies and Related Data*, within our Annual Report on Form 10-K for the fiscal year ended October 31, 2018 for a discussion of our critical accounting policies and estimates.

#### New Accounting Pronouncements to be Adopted

In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Updates ("ASU") No. 2016-02, *Leases*, which, among other things, requires lessees to recognize most leases on-balance sheet. The standard requires the recognition of right-of-use assets ("ROU assets") and lease liabilities by lessees for those leases classified as operating leases under previous U.S. GAAP. The standard also requires a greater level of quantitative and qualitative disclosures regarding the nature of the entity's leasing activities than were previously required under U.S. GAAP. In January 2018, the FASB issued ASU No. 2018-01, *Leases (Topic 842): Land Easement Practical Expedient for Transition to Topic 842*, which provides an optional transition practical expedient to not evaluate existing or expired land easements under the amended lease guidance. In July 2018, the FASB issued ASU 2018-10, *Codification Improvements to Topic 842 (Leases)*, which provides narrow amendments to clarify how to apply certain aspects of the new lease standard. Additionally, in July 2018, the FASB issued ASU No. 2016-02 as the date of initial application through the recognition of a cumulative effect adjustment to the opening balance of retained earnings upon adoption. Consequently, an entity's reporting for the comparative periods presented in the financial statements in which it adopts the new lease standard will continue to be in accordance with previous U.S. GAAP under ASC Topic 840, *Leases*. ASU No. 2016-02, as augmented by ASU No. 2018-01, ASU No. 2018-10, and ASU No. 2018-11 (the "amended guidance"), will become effective for us commencing in the first quarter of fiscal 2020.

In order to identify and evaluate the impact of the amended guidance on our Condensed Consolidated Financial Statements, Notes to Condensed Consolidated Financial Statements, business processes, internal controls, and information systems, we have established a cross-functional project management team. This cross-functional project management team is tasked with evaluating

the potential implications of the amended guidance, including compiling and analyzing existing explicit lease agreements, reviewing contractual agreements for embedded leases, determining the discount rate to be used in valuing ROU assets and lease liabilities under new and existing leases, and assessing the changes to our accounting policies, business processes, internal controls, and information systems that may be necessary to comply with the provisions and all applicable financial statement disclosures required by the amended guidance. At this point in our evaluation process, we have compiled and analyzed existing explicit lease agreements; reviewed contractual agreements for embedded leases; completed our assessment of our business and system requirements; selected and implemented our third-party lease accounting software solution; developed our business process for determining the discount rate to be utilized in valuing the ROU assets and lease liabilities for our operating leases; and evaluated the impact of the amended guidance on our accounting policies, business processes and procedures, and information systems. We are in the process of designing internal controls regarding the completeness and accuracy of our lease population and, where applicable, reviewing new or amended contractual agreements for leases, including embedded leases, through the adoption date of the amended guidance.

We will adopt the amended guidance on November 1, 2019, the first quarter of fiscal 2020, under the alternative cumulative effect transition method. Upon adoption, we will recognize ROU assets and corresponding lease liabilities for our operating lease agreements within our Condensed Consolidated Balance Sheets. We plan to elect the transition package of practical expedients permitted within the amended guidance, which among other things, allows us to carryforward the historical lease classification determined under previous GAAP. Additionally, we plan to elect the transition practical expedient to not reassess our accounting for land easements that exist as of the adoption of the amended guidance. We also plan to make an accounting policy election that will keep leases with an initial term of 12 months or less off of our Consolidated Balance Sheets, which will result in recognizing those lease payments in our Consolidated Statements of Earnings on a straight-line basis over the lease term. We do not plan to elect the practical expedient to use hindsight in determining the lease term and in assessing impairment of right-of-use assets. While our evaluation of the amended guidance and related implementation activities are ongoing and incomplete, based on the results of our evaluation process to date, we believe the adoption of the amended guidance will have a material impact on our Consolidated Balance Sheets, Notes to Consolidated Financial Statements, business processes, internal controls, and information systems. However, we do not believe the adoption of the amended guidance will have a material impact on our Consolidated Statements of Earnings and Consolidated Statements of Cash Flows.

In June 2016, the FASB issued ASU No. 2016-03, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, which modifies the measurement approach for credit losses on financial assets measured on an amortized cost basis from an 'incurred loss' method to an 'expected loss' method. Such modification of the measurement approach for credit losses eliminates the requirement that a credit loss be considered probable, or incurred, to impact the valuation of a financial asset measured on an amortized cost basis. The amended guidance requires the measurement of expected credit losses to be based on relevant information, including historical experience, current conditions, and a reasonable and supportable forecast that affects the collectability of the related financial asset. This amendment will affect trade receivables, off-balance-sheet credit exposures, and any other financial assets not excluded from the scope of this amendment that have the contractual right to receive cash. The amended guidance will become effective for use commencing in the first quarter of fiscal 2021. We are currently evaluating the impact of this new standard on our Consolidated Financial Statements.

In June 2018, the FASB issued ASU No. 2018-07, *Compensation - Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment Accounting*, which expands the scope of ASC Topic 718 to include share-based payments granted to nonemployees in exchange for goods or services used or consumed in an entity's own operations and supersedes the guidance in ASC Topic 505-50. The amended guidance will become effective for us commencing in the first quarter of fiscal 2020. Early adoption is permitted but not prior to adopting ASC Topic 606, *Revenue from Contracts with Customers*. We are currently evaluating the impact of this new standard on our Consolidated Financial Statements.

In August 2018, the FASB issued ASU No. 2018-13, Fair Value *Measurement (Topic 820)* - *Changes to the Disclosure Requirements for Fair Value Measurement*, which modifies the disclosure requirements for fair value measurements by removing, modifying, or adding certain disclosures. The amended guidance will become effective in the first quarter of fiscal 2021. Early adoption is permitted for any removed or modified disclosures. We are currently evaluating the impact of this new standard on our Consolidated Financial Statements.

In August 2018, the FASB issued ASU No. 2018-14, *Compensation - Retirement Benefits - Defined Benefit Plans (Topic 715)*, which modifies the disclosure requirements for defined benefit pension plans and other post-retirement plans. The amended guidance will become effective in the first quarter of fiscal 2021. Early adoption is permitted. We are currently evaluating the impact of this new standard on our Consolidated Financial Statements.

We believe that all other recently issued accounting pronouncements from the FASB that we have not noted above, will not have a material impact on our Consolidated Financial Statements or do not apply to our operations.

# FORWARD-LOOKING INFORMATION

This Quarterly Report on Form 10-Q contains not only historical information, but also forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended ("Securities Act"), and Section 21E under the Securities Exchange Act of 1934, as amended ("Exchange Act"), and that are subject to the safe harbor created by those sections. In addition, we or others on our behalf may make forward-looking statements from time to time in oral presentations, including telephone conferences and/or web casts open to the public, in press releases or reports, on our web sites or otherwise. Statements that are not historical are forward-looking and reflect expectations and assumptions. Forward-looking statements are based on our current expectations of future events, and often can be identified in this report and elsewhere by using words such as "expect," "strive," "looking ahead," "outlook," "guidance," "forecast," "goal," "optimistic," "anticipate," "continue," "plan," "estimate," "project," "believe," "should," "could," "will," "would," "possible," "may," "likely," "intend," "can," "seek," "potential," "pro forma," or the negative thereof and similar expressions or future dates. Our forward-looking statements generally relate to our future performance, including our anticipated operating results, liquidity requirements, and financial condition; our business strategies and goals; the integration of CMW; and the effect of laws, rules, policies, regulations, tax reform, new accounting pronouncements, and outstanding litigation on our business and future performance.

Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected or implied. The following are some of the factors known to us that could cause our actual results to differ materially from what we have anticipated in our forward-looking statements:

- Adverse economic conditions and outlook in the United States and in other countries in which we conduct business could adversely affect our net
  sales and earnings, which include but are not limited to recessionary conditions; slow or negative economic growth rates; the impact of U.S. federal
  debt, state debt and sovereign debt defaults and austerity measures by certain European countries; slow down or reductions in levels of golf course
  development, renovation, and improvement; golf course closures; reduced levels of home ownership, construction, and sales; home foreclosures;
  negative consumer confidence; reduced consumer spending levels; increased unemployment rates; prolonged high unemployment rates; higher
  commodity and component costs and fuel prices; inflationary or deflationary pressures; reduced credit availability or unfavorable credit terms for our
  distributors, dealers, and end-user customers; higher short-term, mortgage, and other interest rates; reduced infrastructure spending; and general
  economic and political conditions and expectations.
- Weather conditions, including unfavorable weather conditions exacerbated by global climate changes or otherwise, may reduce demand for some of our products and/or cause disruptions in our operations, including as a result of disruption in our supply chain, and adversely affect our net sales and operating results, or may affect the timing of demand for some of our products and/or our ability to manufacture product to fulfill customer demand, which may adversely affect net sales and operating results in subsequent periods.
- Fluctuations in foreign currency exchange rates have in the past affected our operating results and could continue to result in declines in our net sales and net earnings.
- Increases in the cost, or disruption in the availability, of raw materials, components, parts and accessories containing various commodities that we
  purchase, such as steel, aluminum, petroleum and natural gas-based resins, linerboard, copper, lead, rubber, engines, transmissions, transaxles,
  hydraulics, electric motors, and other commodities and components, and increases in our other costs of doing business, such as transportation costs
  or increased tariffs, duties or other charges as a result of changes to U.S. or international trade policies or agreements have in the past affected our
  profit margins and businesses and could continue to result in declines in our profit margins and businesses.
- Our Professional segment net sales are dependent upon certain factors, including golf course revenues and the amount of investment in golf course renovations and improvements; the level of new golf course development and golf course closures; the extent to which property owners outsource their lawn care and snow and ice removal activities; residential and commercial construction activity; continued acceptance of, and demand for, agirrigation solutions; the timing and occurrence of winter weather conditions; demand for our products in the rental, specialty and underground construction markets; availability of cash or credit to Professional segment customers on acceptable terms to finance new product purchases; and the amount of government revenues, budget, and spending levels for grounds maintenance equipment.
- Our Residential segment net sales are dependent upon consumers buying our products at dealers, mass retailers, and home centers, such as The Home Depot, Inc.; the amount of product placement at mass retailers and home centers; consumer confidence and spending levels; changing buying patterns of customers; and the impact of significant sales or promotional events.
- Our financial performance, including our profit margins and net earnings, can be impacted depending on the mix of products we sell during a given period, as our Professional segment products generally have higher profit margins than our Residential segment products. Similarly, within each segment, if we experience lower sales of products that generally carry higher profit margins, our financial performance, including profit margins and net earnings, could be negatively impacted.

- We intend to grow our business in part through acquisitions, including by our recently completed acquisition of CMW, and alliances, strong customer relations, and new joint ventures and partnerships, which could be risky and harm our business, reputation, financial condition, and operating results, particularly if we are not able to successfully integrate such acquisitions and alliances, joint ventures, and partnerships. If previous or future acquisitions do not produce the expected results or integration into our operations takes more time than expected, our business could be harmed. For example, the Toro underground wind down is an integration activity as a result of the CMW acquisition and any delays or failures to complete the Toro underground wind down, failure to achieve any cost or revenue synergies expected from the Toro underground wind down or delays in the realization thereof, business disruption during the pendency of or following the Toro underground wind down, or unanticipated charges that may be incurred as a result of such activity could harm our business and operating results. In addition, we cannot guarantee previous or future acquisitions, alliances, joint ventures or partnerships will in fact produce any benefits.
- Our ability to manage our inventory levels to meet our customers' demand for our products is important for our business. If we underestimate or
  overestimate both channel and retail demand for our products, are not able to manufacture product to fulfill customer demand, and/or do not produce
  or maintain appropriate inventory levels, our net sales, profit margins, net earnings, and/or working capital could be negatively impacted.
- Our business and operating results are subject to the inventory management decisions of our distribution channel customers. Any adjustments in the
  carrying amount of inventories by our distribution channel customers may impact our inventory management and working capital goals as well as
  operating results.
- Changes in the composition of, financial viability of, and/or the relationships with, our distribution channel customers could negatively impact our business and operating results.
- We face intense competition in all of our product lines with numerous manufacturers, including from some competitors that have larger operations and greater financial resources than us. We may not be able to compete effectively against competitors' actions, which could harm our business and operating results.
- A significant percentage of our consolidated net sales is generated outside of the United States, and we intend to continue to expand our international operations. Our international operations also require significant management attention and financial resources; expose us to difficulties presented by international economic, political, legal, regulatory, accounting, and business factors, including implications of withdrawal by the U.S. from, or revision to, international trade agreements, foreign trade or other policy changes between the U.S. and other countries, weakened international economic conditions, or the United Kingdom's process for exiting the European Union; and may not be successful or produce desired levels of net sales. In addition, a portion of our international net sales are financed by third parties. The termination of our agreements with these third parties, any material change to the terms of our agreements with these third parties or in the availability or terms of credit offered to our international customers by these third parties, or any delay in securing replacement credit sources, could adversely affect our sales and operating results.
- If we are unable to continue to enhance existing products, as well as develop and market new products, that respond to customer needs and preferences and achieve market acceptance, including by incorporating new or emerging technologies that may become preferred by our customers, we may experience a decrease in demand for our products, and our net sales could be adversely affected.
- Any disruption, including as a result of natural or man-made disasters, inclement weather, including as a result of climate change-related events, work slowdowns, strikes, or other events, at any of our facilities or in our manufacturing or other operations, or those of our distribution channel customers or suppliers, or our inability to cost-effectively expand existing facilities, open and manage new facilities, and/or move production between manufacturing facilities could adversely affect our business and operating results.
- Our production labor needs fluctuate throughout the year and any failure by us to hire and/or retain a production labor force to adequately staff our manufacturing operations, or by our production labor force to adequately and safely perform their jobs could adversely affect our business, operating results, and reputation.
- Management information systems are critical to our business. If our information systems or information security practices, or those of our business partners or third-party service providers, fail to adequately perform and/or protect sensitive or confidential information, or if we, our business partners, or third-party service providers experience an interruption in, or breach of, the operation of such systems or practices, including by theft, loss or damage from unauthorized access, security breaches, natural or man-made disasters, cyber attacks, computer viruses, malware, phishing, denial of service attacks, power loss or other disruptive events, our business, reputation, financial condition, and operating results could be adversely affected.
- Our reliance upon patents, trademark laws, and contractual provisions to protect our proprietary rights may not be sufficient to protect our intellectual property from others who may sell similar products. Our products may infringe the proprietary rights of others.
- Our business, properties, and products are subject to governmental policies and regulations with which compliance may require us to incur expenses
  or modify our products or operations and non-compliance may result in harm to our reputation and/or expose us to penalties. Governmental policies
  and regulations may also adversely affect the demand for some of our products and our operating results. In addition, changes in laws, policies, and
  regulations in the U.S. or other countries

in which we conduct business also may adversely affect our financial results, including as a result of, (i) taxation and tax policy changes, tax rate changes, new tax laws, new or revised tax law interpretations or guidance, including as a result of the Tax Act, (ii) changes to, or adoption of new, healthcare laws or regulations, or (iii) changes to U.S. or international policies or trade agreements that could result in additional duties or other charges on raw materials, components, parts or accessories we import.

- Changes in accounting standards or assumptions in applying accounting policies could adversely affect our financial statements, including our financial results and financial condition.
- Climate change legislation, regulations, or accords may adversely impact our operations.
- Costs of complying with the various environmental laws related to our ownership and/or lease of real property, such as clean-up costs and liabilities that may be associated with certain hazardous waste disposal activities, could adversely affect our financial condition and operating results.
- Legislative enactments could impact the competitive landscape within our markets and affect demand for our products.
- We operate in many different jurisdictions and we could be adversely affected by violations of the U.S. Foreign Corrupt Practices Act and similar worldwide anti-corruption laws. The continued expansion of our international operations could increase the risk of violations of these laws in the future.
- We are subject to product quality issues, product liability claims, and other litigation from time to time that could adversely affect our business, reputation, operating results, or financial condition.
- If we are unable to retain our executive officers or other key employees, attract and retain other qualified personnel, or successfully implement executive officer, key employee or other qualified personnel transitions, we may not be able to meet strategic objectives and our business could suffer.
- We are dependent upon various floor planning programs to provide competitive inventory financing programs to certain distributors and dealers of
  our products. Any material change in the availability or terms of credit offered to our customers by such programs or any termination or disruption of
  our various floor planning programs or any delay in securing replacement credit sources could adversely affect our net sales and operating results.
- The terms of our credit arrangements and the indentures and other terms governing our senior notes and debentures could limit our ability to conduct our business, take advantage of business opportunities, and respond to changing business, market, and economic conditions. Additionally, we are subject to counterparty risk in our credit arrangements. If we are unable to comply with such terms, especially the financial covenants, our credit arrangements could be terminated and our senior notes, debentures, term loan facilities, and any amounts outstanding under our revolving credit facility could become due and payable.
- We are expanding and renovating our corporate and other facilities and could experience disruptions to our operations in connection with such efforts.
- We may not achieve our projected financial information or other business initiatives, such as the goals of our "Vision 2020" initiative, in the time periods that we anticipate, or at all, which could have an adverse effect on our business, operating results and financial condition.

For more information regarding these and other uncertainties and factors that could cause our actual results to differ materially from what we have anticipated in our forward-looking statements or otherwise could materially adversely affect our business, financial condition, or operating results, see our most recently filed Annual Report on Form 10-K, Part I, Item 1A, "Risk Factors" and Part II, Item 1A, "Risk Factors" of this report.

All forward-looking statements included in this report are expressly qualified in their entirety by the foregoing cautionary statements. We caution readers not to place undue reliance on any forward-looking statement which speaks only as of the date made and to recognize that forward-looking statements are predictions of future results, which may not occur as anticipated. Actual results could differ materially from those anticipated in the forward-looking statements and from historical results, due to the risks and uncertainties described above, the risks described in our most recent Annual Report on Form 10-K, Part I, Item 1A, "Risk Factors" and Part II, Item 1A, "Risk Factors" of this report, as well as others that we may consider immaterial or do not anticipate at this time. The foregoing risks and uncertainties are not exclusive and further information concerning the company and our businesses, including factors that potentially could materially affect our financial results or condition, may emerge from time to time. We make no commitment to revise or update any forward-looking statements in order to reflect actual results, events or circumstances occurring or existing after the date any forward-looking statement is made, or changes in factors or assumptions affecting such forward-looking statements. We advise you, however, to consult any further disclosures we make on related subjects in our future Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K we file with or furnish to the Securities and Exchange Commission.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk stemming from changes in foreign currency exchange rates, interest rates, and commodity costs. We are also exposed to equity market risk pertaining to the trading price of our common stock. Changes in these factors could cause fluctuations in our earnings and cash flows. There have been no material changes to the market risk information regarding equity market risk included in our Annual Report on Form 10-K for the fiscal year ended October 31, 2018. Refer to Part II, Item 7A, *Quantitative and Qualitative Disclosures about Market Risk*, within our Annual Report on Form 10-K for the fiscal year ended October 31, 2018 for a complete discussion of our market risk. Refer below for further discussion on foreign currency exchange rate risk, interest rate risk, and commodity cost risk.

#### Foreign Currency Exchange Rate Risk

We are exposed to foreign currency exchange rate risk arising from transactions in the normal course of business, such as sales to third-party customers, sales and loans to wholly-owned foreign subsidiaries, foreign plant operations, and purchases from suppliers. Our primary foreign currency exchange rate exposures are with the Euro, the Australian dollar, the Canadian dollar, the British pound, the Mexican peso, the Japanese yen, the Chinese Renminbi, the Romanian New Leu against the U.S. dollar, and the Romanian New Leu against the Euro. We may also experience foreign currency exchange rate exposure as a result of the volatility and uncertainty that may arise as a result of the United Kingdom's process for exiting the European Union. Because our products are manufactured or sourced primarily from the United States and Mexico, a stronger U.S. dollar and Mexican peso generally have a negative impact on our results from operations, while a weaker U.S. dollar and Mexican peso generally have a positive effect.

To reduce our exposure to foreign currency exchange rate risk, we actively manage the exposure of our foreign currency exchange rate risk by entering into various derivative instruments to hedge against such risk, authorized under company policies that place controls on these hedging activities, with counterparties that are highly rated financial institutions. Our policy does not allow the use of derivative instruments for trading or speculative purposes. Decisions on whether to use such derivative instruments are primarily based on the amount of exposure to the currency involved and an assessment of the near-term market value for each currency. Our worldwide foreign currency exchange rate exposures are reviewed monthly. The gains and losses on our derivative instruments offset changes in values of the related exposures. Therefore, changes in the values of our derivative instruments are highly correlated with changes in the market values of underlying hedged items both at inception and over the life of the derivative instrument.

Changes in the fair values of the spot rate component of outstanding, highly effective cash flow hedging instruments included in the assessment of hedge effectiveness are recorded in other comprehensive income within accumulated other comprehensive loss ("AOCL") on the Condensed Consolidated Balance Sheets and are subsequently reclassified to net earnings within the Condensed Consolidated Statements of Earnings during the same period in which the cash flows of the underlying hedged transaction affect net earnings. Certain derivative instruments we hold do not meet the cash flow hedge accounting criteria or have components that are excluded from cash flow hedge accounting; therefore, changes in their fair value are recorded in the Condensed Consolidated Statements of Earnings within the same line item as that of the underlying exposure. For additional information regarding our derivative instruments, see Note 16 in our Notes to Condensed Consolidated Financial Statements under the heading "Derivative Instruments and Hedging Activities" included in Item 1 of this Quarterly Report on Form 10-Q.

The foreign currency exchange contracts in the table below have maturity dates in fiscal 2019 through fiscal 2022. All items are non-trading and stated in U.S. dollars. As of August 2, 2019, the average contracted rate, notional amount, and the gain at fair value of outstanding derivative instruments were as follows:

(Dollars in thousands, except average contracted rate)	Average Contracted Rate	No	otional Amount	Gai	n at Fair Value
Buy U.S. dollar/Sell Australian dollar	0.7269	\$	102,489.6	\$	5,129.7
Buy U.S. dollar/Sell Canadian dollar	1.3107		32,440.0		99.4
Buy U.S. dollar/Sell Euro	1.2059		134,502.0		7,562.9
Buy U.S. dollar/Sell British pound	1.3428		43,774.8		3,528.8
Buy Mexican peso/Sell U.S. dollar	20.9456	\$	1,432.3	\$	110.6

Our net investment in foreign subsidiaries translated into U.S. dollars is not hedged. Any changes in foreign currency exchange rates would be reflected as a foreign currency translation adjustment, a component of AOCL in stockholders' equity on the Condensed Consolidated Balance Sheets, and would not impact net earnings.

## **Interest Rate Risk**

Our market risk on interest rates relates primarily to fluctuations in LIBOR-based interest rates on our revolving credit facility and term loan credit agreement, as well as the potential increase in the fair value of our fixed-rate long-term debt resulting from a potential decrease in interest rates. We generally do not use interest rate swaps to mitigate the impact of fluctuations in interest rates. Our indebtedness as of August 2, 2019 includes \$423.9 million of fixed rate debt that is not subject to variable interest rate fluctuations and \$300.0 million LIBOR-based borrowings under our term loan credit agreement. As of August 2, 2019, we did not have an outstanding balance on our LIBOR-based revolving credit facility. We have no earnings or cash flow exposure due to market risks on our fixed-rate long-term debt obligations.

#### **Commodity Cost Risk**

Most of the raw materials, components, and parts used in our manufacturing process and end-products are exposed to commodity cost changes, including, for example, as a result of inflation, deflation, changing prices, tariffs, and/or duties. Our primary commodity cost exposures are with steel, aluminum, petroleum and natural gas-based resins, copper, lead, rubber, linerboard, and others. We generally purchase commodities and components based upon market prices that are established with suppliers as part of the purchase process and generally attempt to obtain firm pricing from most of our suppliers for volumes consistent with planned production.

We strategically work to mitigate the impact of inflation on the cost of commodities and components that affect our product lines. Historically, we have mitigated, and we currently expect that we would mitigate, any commodity and component cost increases, in part, by collaborating with suppliers, reviewing alternative sourcing options, substituting materials, utilizing Lean methods, engaging in internal cost reduction efforts, utilizing tariff exclusions and duty drawback mechanisms, and increasing prices on some of our products, all as appropriate. Additionally, we enter into fixed-price contracts for future purchases of natural gas in the normal course of operations as a means to manage natural gas price risks. However, to the extent that commodity and component costs increase, as a result of inflation, tariffs, duties, or otherwise, and we do not have firm pricing from our suppliers, or our suppliers are not able to honor such prices, we may experience a decline in our gross margins to the extent we are not able to increase selling prices of our products or obtain manufacturing efficiencies to offset increases in commodity and component costs. In the first nine months of fiscal 2019, the average cost of commodities and components, including the impact of inflation and tariff costs, for the remainder of fiscal 2019 will be consistent with the average cost sexperienced during the fourth quarter of fiscal 2018.

#### ITEM 4. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) that are designed to provide reasonable assurance that information required to be disclosed by us in the reports we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. In designing and evaluating our disclosure controls and procedures, we recognize that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and we are required to apply our judgment in evaluating the cost-benefit relationship of possible internal controls.

Our management evaluated, with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered in this Quarterly Report on Form 10-Q. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of such period to provide reasonable assurance that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding disclosure.

## **Changes in Internal Control Over Financial Reporting**

Our management evaluated, with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of the design and operation of our internal control over financial reporting as of the end of the period covered in this Quarterly Report on Form 10-Q. With the exception of the acquisition of CMW noted below, there was no change in our internal control over financial reporting that occurred during the three month period ended August 2, 2019 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

On April 1, 2019, we completed the acquisition of CMW. Prior to this acquisition, CMW was a privately-held company not subject to the Sarbanes-Oxley Act of 2002, the rules and regulations of the SEC, or other corporate governance requirements to which public companies may be subject. As part of our ongoing integration activities, we are in the process of incorporating internal controls over significant processes specific to CMW that we believe are appropriate and necessary to account for the acquisition and to consolidate and report our financial results. In accordance with guidance issued by the SEC, companies are permitted to exclude acquisitions from their final assessment of internal control over financial reporting during the year of acquisition. Accordingly, we expect to exclude CMW from the assessment of internal control over financial reporting as of October 31, 2019.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

We are a party to litigation in the ordinary course of business. Litigation occasionally involves claims for punitive, as well as compensatory, damages arising out of the use of our products. Although we are self-insured to some extent, we maintain insurance against certain product liability losses. We are also subject to litigation and administrative and judicial proceedings with respect to claims involving asbestos and the discharge of hazardous substances into the environment. Some of these claims assert damages and liability for personal injury, remedial investigations or clean-up, and other costs and damages. We are also typically involved in commercial disputes, employment disputes, and patent litigation cases in the ordinary course of business. To prevent possible infringement of our patents by others, we periodically review competitors' products. To avoid potential liability with respect to others' patents, we regularly review certain patents issued by the United States Patent and Trademark Office and foreign patent offices. We believe these activities help us minimize our risk of being a defendant in patent infringement litigation. We are currently involved in patent litigation cases, including cases by or against competitors, where we are asserting and defending against claims of patent infringement. Such cases are at varying stages in the litigation process.

For a description of our material legal proceedings, see Note 15 in our Notes to Condensed Consolidated Financial Statements under the heading "Contingencies - Litigation" included in Item 1 of this Quarterly Report on Form 10-Q, which is incorporated into this Part II. Item 1 by reference.

## ITEM 1A. RISK FACTORS

We are affected by risks specific to us as well as factors that affect all businesses operating in a global market. The significant factors known to us that could materially adversely affect our business, financial condition, or operating results or could cause our actual results to differ materially from our anticipated results or other expectations, including those expressed in any forward-looking statement made in this report, are described in our most recently filed Annual Report on Form 10-K (Item 1A. Risk Factors). There has been no material change in those risk factors, with the exception of the addition of the following risk factor:

# Our recent acquisition of The Charles Machine Works, Inc. involves a number of risks, the occurrence of which could adversely affect our business, financial condition, and operating results.

On April 1, 2019, pursuant to the Agreement and Plan of Merger dated February 14, 2019 ("merger agreement"), we completed our acquisition of The Charles Machine Works, Inc. ("CMW"). The acquisition involves certain risks, the occurrence of which could adversely affect our business, financial condition, and operating results, including:

- diversion of management's attention to integrate CMW's operations;
- disruption to our existing operations and plans or inability to effectively manage our expanded operations;
- failure, difficulties or delays in securing, integrating and assimilating information, financial systems, internal controls, operations, manufacturing processes and products, or the distribution channel for CMW's businesses and product lines;
- potential loss of key CMW employees, suppliers, customers, distributors, or dealers or other adverse effects on existing business relationships with suppliers, customers, distributors, and dealers;
- adverse impact on overall profitability if our expanded operations do not achieve the growth prospects, net sales, earnings, cost or revenue synergies, or other financial results projected in our valuation models, delays in the realization thereof or costs or charges incurred to achieve any revenue or cost synergies, including as a result of the Toro underground wind down or otherwise;
- reallocation of amounts of capital from our other strategic initiatives;
- the increase in our leverage and debt service requirements as a result of amounts drawn on our unsecured term loan credit agreement and unsecured revolving credit facility to fund the purchase price of the acquisition, and the outstanding borrowings from the subsequent issuance of our private placement note purchase agreement, could restrict our ability to access additional capital when needed or to pursue other important elements of our business strategy;
- inaccurate assessment of undisclosed, contingent or other liabilities, unanticipated costs associated with the acquisition, and despite the existence of
  representations, warranties and indemnities in the merger agreement and a representation and warranty insurance policy, an inability to recover or
  manage such liabilities and costs;
- impacts as a result of purchase accounting adjustments, incorrect estimates made in the accounting for the acquisition or the potential future write-off
  of significant amounts of goodwill, intangible assets and/or other tangible assets if the CMW business does not perform in the future as expected, or
  other potential financial accounting or reporting impacts; and
- other factors mentioned in our recently filed Annual Report on Form 10-K, Part I, Item 1A, "Risk Factors".



## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table sets forth information with respect to shares of our common stock purchased by the company during each of the three fiscal months in our third quarter ended August 2, 2019:

Period	Total Number of Shares (or Units) Purchased <sup>1,2,3</sup>	Average Price Paid per Share (or Unit)	Total Number of Shares (or Units) Purchased As Part of Publicly Announced Plans or Programs <sup>1,2</sup>	Maximum Number of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs <sup>1,2</sup>
May 4, 2019 through May 31, 2019		\$ _	_	7,042,256
June 1, 2019 through June 28, 2019	—	—	—	7,042,256
June 29, 2019 through August 2, 2019	1,310	66.14	—	7,042,256
Total	1,310	\$ 66.14	_	

<sup>1</sup> On December 3, 2015, the company's Board of Directors authorized the repurchase of 8,000,000 shares of the company's common stock in open-market or privately negotiated transactions. This program has no expiration date but may be terminated by the company's Board of Directors at any time. No shares were repurchased under this program during the time period indicated above and 2,042,256 shares remained available to repurchase under this program as of August 2, 2019.

<sup>2</sup> On December 4, 2018, the company's Board of Directors authorized the repurchase of up to an additional 5,000,000 shares of the company's common stock in open-market or privately negotiated transactions. This program has no expiration date but may be terminated by the company's Board of Directors at any time. No shares were repurchased under this program during the time period indicated above and 5,000,000 shares remained available to repurchase under this program as of August 2, 2019.

<sup>3</sup> Includes 1,310 units (shares) of the company's common stock purchased in open-market transactions at an average price of \$66.14 per share on behalf of a rabbi trust formed to pay benefit obligations of the company to participants in deferred compensation plans. These 1,310 shares were not repurchased under the company's repurchase programs described in footnotes 1 and 2 above.

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(a)

## ITEM 6. EXHIBITS

Exhibit No.	Description
2.1	Agreement and Plan of Merger dated as of February 14, 2019, by and among The Toro Company, The Charles Machine Works, Inc., Helix Company, Inc., and Agent 186 LLC as Shareholders' Agent (incorporated by reference to Exhibit 2.1 to Registrant's Current Report on Form 8-K dated February 15, 2019, Commission File No. 1-8649).
3.1 and 4.1	Restated Certificate of Incorporation of The Toro Company (incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated June 17, 2008, Commission File No. 1-8649).
3.2 and 4.2	Certificate of Amendment to Restated Certificate of Incorporation of The Toro Company (incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated March 12, 2013, Commission File No. 1-8649).
3.3 and 4.3	Amended and Restated Bylaws of The Toro Company (incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated July 19, 2016, Commission File No. 1-8649).
4.4	Indenture dated as of January 31, 1997, between Registrant and First National Trust Association, as Trustee, relating to The Toro Company's 7.80% Debentures due June 15, 2027 (incorporated by reference to Exhibit 4(a) to Registrant's Current Report on Form 8-K dated June 24, 1997, Commission File No. 1-8649). (Filed on paper - hyperlink is not required pursuant to Rule 105 of Regulation S-T)
4.5	Indenture dated as of April 20, 2007, between Registrant and The Bank of New York Trust Company, N.A., as Trustee, relating to The Toro Company's 6.625% Notes due May 1, 2037 (incorporated by reference to Exhibit 4.3 to Registrant's Registration Statement on Form S-3 filed with the Securities and Exchange Commission on April 23, 2007, Registration No. 333-142282).
4.6	First Supplemental Indenture dated as of April 26, 2007, between Registrant and The Bank of New York Trust Company, N.A., as Trustee, relating to The Toro Company's 6.625% Notes due May 1, 2037 (incorporated by reference to Exhibit 4.1 to Registrant's Current Report on Form 8-K dated April 23, 2007, Commission File No. 1-8649).
4.7	Form of The Toro Company 6.625% Note due May 1, 2037 (incorporated by reference to Exhibit 4.2 to Registrant's Current Report on Form 8-K dated April 23, 2007, Commission File No. 1-8649).
31.1	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) (Section 302 of the Sarbanes-Oxley Act of 2002) (filed herewith).
31.2	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) (Section 302 of the Sarbanes-Oxley Act of 2002) (filed herewith).
32	<u>Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to</u> <u>Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith).</u>
101	The following financial information from The Toro Company's Quarterly Report on Form 10-Q for the quarterly period ended August 2, 2019, filed with the SEC on September 5, 2019, formatted in Inline eXtensible Business Reporting Language (Inline XBRL): (i) Condensed Consolidated Statements of Earnings for the three and nine month periods ended August 2, 2019 and August 3, 2018, (ii) Condensed Consolidated Statements of Comprehensive Income for the three and nine month periods ended August 2, 2019 and August 3, 2018, (iii) Condensed Consolidated Balance Sheets as of August 2, 2019, August 3, 2018, and October 31, 2018, (iv) Condensed Consolidated Statement of Cash Flows for the nine month periods ended August 2, 2019 and August 3, 2018, and October 31, 2018, (v) Condensed Consolidated Statements of Stockholders' Equity for the three and nine month periods ended August 2, 2019 and August 3, 2018, and (vi) Notes to Condensed Consolidated Financial Statements (filed herewith).

104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE TORO COMPANY (Registrant)

Date: September 5, 2019

By: /s/ Renee J. Peterson

Renee J. Peterson

Vice President, Treasurer and Chief Financial Officer (duly authorized officer, principal financial officer, and principal accounting officer)

## Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Richard M. Olson, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of The Toro Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 5, 2019

/s/ Richard M. Olson

Richard M. Olson Chairman of the Board, President and Chief Executive Officer (Principal Executive Officer)

## Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Renee J. Peterson, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of The Toro Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 5, 2019

/s/ Renee J. Peterson

Renee J. Peterson Vice President, Treasurer and Chief Financial Officer (Principal Financial and Accounting Officer)

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of The Toro Company (the "Company") on Form 10-Q for the quarterly period ended August 2, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), we, Richard M. Olson, Chairman of the Board, President and Chief Executive Officer of the Company, and Renee J. Peterson, Vice President, Treasurer and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to our knowledge:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Richard M. Olson Richard M. Olson Chairman of the Board, President and Chief Executive Officer Date: September 5, 2019

/s/ Renee J. Peterson

Renee J. Peterson Vice President, Treasurer and Chief Financial Officer Date: September 5, 2019

This certification accompanies the Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.