#### UNITED STATES

#### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-0

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Quarterly Period Ended January 31, 1997 Commission File Number 1-8649

THE TORO COMPANY (Exact name of registrant as specified in its charter)

DELAWARE
(State of Incorporation) (I.R.S. Emp

(I.R.S. Employer Identification Number)

41-0580470

8111 LYNDALE AVENUE SOUTH BLOOMINGTON, MINNESOTA 55420 TELEPHONE NUMBER: (612) 888-8801

(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

The number of shares of Common Stock outstanding as of February 28, 1997 was 12,174,979.

## THE TORO COMPANY INDEX TO FORM 10-Q

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#### PART I. FINANCIAL INFORMATION

# THE TORO COMPANY AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS AND RETAINED EARNINGS (UNAUDITED) (DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)

	Three Months Ended		
	January 31, 1997	February 2, 1996	
Net sales	\$ 208,957 133,730		
Gross profit	75,227 68,469	76,329 63,824	
Earnings from operations	6,758 3,847 (1,206)	12,505 2,969 (4,513)	
Earnings before income taxes	4,117 1,626	5,551	
Net earnings	\$ 2,491		
Retained earnings at beginning of period Dividends on common stock of \$0.12 per share	173,630 (1,450)	142,891 (1,465)	
Retained earnings at end of period	\$ 174,671	\$ 149,924	
Net earnings per share of common stock and common stock equivalent	\$ 0.20	\$ 0.67	

See accompanying notes to condensed consolidated financial statements.

# THE TORO COMPANY AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)

	January 31, 1997	February 2, 1996	October 31, 1996
ASSETS Cash and cash equivalents	\$ 76 263,662 175,215 44,593	\$ 4,322 262,473 163,575 32,106	\$ 66 239,637 130,288 35,010
Total current assets	483,546	462,476	405,001
Property, plant and equipment	308,902 200,646	213,256 145,319	229,080 155,270
Other assets	108,256 68,547	67,937 17,244	18,066
Total assets	\$ 660,349	\$ 547,657	
LIABILITIES AND STOCKHOLDERS' EQUITY Current portion of long-term debt	\$ 350 194,296 38,474 133,808 366,928	\$ 10,331 114,909 45,977 116,547	\$ 350 41,025 43,524 122,958
Long-term debt, less current portion Other long-term liabilities	53,330 23,176	53,365 7,178	
Common stockholders' equity: Common stock par value \$1.00, authorized 35,000,000 shares; issued and outstanding 12,154,257 shares at January 31, 1997 (net of 755,747 treasury shares), 12,279,360 shares at February 2, 1996 (net of 562,965 treasury shares), and 12,032,143 shares at October 31, 1996 (net of 877,861 treasury shares)	32,688	12,279 37,766	12,032 28,462
Retained earnings	174,671 (2,598)	149,924 (619)	173,630 (557)
Total common stockholders' equity	216,915	199,350	213,567
Total liabilities and common stockholders' equity .	\$ 660,349 	\$ 547,657 	\$ 496,877 

See accompanying notes to condensed consolidated financial statements.

# THE TORO COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (DOLLARS IN THOUSANDS)

	Three Months Ended		
		February 2,	
Cash flows from operating activities:  Net earnings	\$ 2,491	\$ 8,498	
used in operating activities:  Provision for depreciation and amortization	5,359 (6) 1,529 1,501	4,693 (18) - -	
Receivables (net)	1,084 (14,138) (8,914) (15,192) 1,100	(3,585)	
Net cash used in operating activities	(25,186)	(68,165)	
Cash flows from investing activities: Purchases of property, plant and equipment Proceeds from asset disposals	28 (3,829) (117,622)	(987)	
Net cash used in investing activities	(128,078)	(3,461)	
Cash flows from financing activities: Increase in short-term borrowing	72 575	(5,003) (45) 2,814 (649)	
Net cash provided by financing activities	155,315	68,986	
Foreign currency translation adjustment	(2,041)	(740)	
Net increase (decrease) in cash and cash equivalents	10 66	(3,380) 7,702	
Cash and cash equivalents at end of period	\$ 76	\$ 4,322	

See accompanying notes to condensed consolidated financial statements.

## THE TORO COMPANY AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) JANUARY 31, 1997

#### BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all the information and notes required by generally accepted accounting principles for complete financial statements. In the opinion of management, the unaudited condensed consolidated financial statements include all adjustments, consisting primarily of recurring accruals, considered necessary for a fair presentation of the financial position and the results of operations. Since the company's business is seasonal operating results for the three months ended January 31, 1997 are not necessarily indicative of the results that may be expected for the year ending October 31, 1997.

For further information, refer to the consolidated financial statements and notes included in the company's Annual Report on Form 10-K for the year ended October 31, 1996. The policies described in that report are used for preparing quarterly reports.

#### **INVENTORIES**

The majority of inventories are valued at the lower of cost or net realizable value with cost determined by the last-in, first-out (LIFO) method. Had the first-in, first-out (FIFO) method of cost determination been used, inventories would have been \$25,642,000 and \$24,841,000 higher than reported at January 31, 1997, and February 2, 1996, respectively. Under the FIFO method, work-in-process inventories were \$86,593,000 and \$85,691,000 and finished goods inventories were \$114,264,000 and \$102,725,000 at January 31, 1997, and February 2, 1996, respectively.

#### **BUSINESS ACQUISITIONS**

On December 2, 1996, the company completed the acquisition of James Hardie Irrigation Group (Hardie) from James Hardie Limited of Australia. The purchase price of approximately \$119 million is subject to adjustment based on the audit of the closing date balance sheet. The acquisition has been initially financed with temporary bank debt, which the company intends to refinance during the current fiscal year through the issuance of long-term debt. The company has filed a shelf registration which will facilitate the issuance of long-term debt to replace the temporary bank debt. The acquisition is being accounted for under the purchase method of accounting. The purchase price has been initially allocated to the assets and liabilities acquired based on their estimated fair values. The final purchase price allocation may be adjusted based upon appraisals and other information relating to the fair values of assets and liabilities acquired and the final purchase price. The excess of the purchase price over the estimated fair value of net assets acquired plus additional capitalized acquisition costs was approximately \$43.6 million and is being amortized on a straight-line basis over 20 years.

#### BUSINESS ACQUISITIONS (CONTINUED)

The following unaudited pro forma information presents a summary of consolidated results of operations of the company and Hardie as if the acquisition had occurred at the beginning of fiscal 1996, with pro forma adjustments to give effect to amortization of goodwill, interest expense on acquisition debt and certain other adjustments, together with the related income tax effects.

(Dollars in thousands, except per share data)		ths Ended February 2, 1996
Net sales	\$ 223,123	\$ 243,116
Net earnings	234	6,167
Earnings per share	0.02	0.49

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### FORWARD-LOOKING INFORMATION

SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995: This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. In addition, forward-looking statements may be made orally in the future by or on behalf of the company.

Forward-looking statements involve risks and uncertainties, including, but not limited to, changes in business conditions and the economy in general in both foreign and domestic markets; weather conditions affecting demand; seasonal factors affecting the company's industry; lack of growth in the company's markets; litigation; financial market changes including interest rates and foreign exchange rates; trend factors including housing starts, new golf course starts and market demographics; government actions including budget levels, regulation, and legislation, primarily legislation relating to the environment, commerce and infrastructure, and health and safety; labor relations; availability of materials; actions of competitors; ability to integrate acquisitions; and the company's ability to profitably develop, manufacture and sell both new and existing products. Actual results could differ materially from those projected in the forward-looking statements as a result of these risk factors, and should not be relied upon as a prediction of actual future results. Further, Toro undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made, or to reflect the occurrence of unanticipated events.

#### RESULTS OF OPERATIONS

First quarter net earnings of \$2.5 million or 20 cents per share were down significantly from the net earnings of \$8.5 million or 67 cents per share for the same period in the previous year. Revenues declined slightly from \$211.5 million in the first quarter of 1996 to \$209.0 million in the first quarter of 1997, as a result of factors discussed in the following paragraphs. The decline in net earnings was due to a number of unusual factors which affected the first quarter of 1997, including the acquisition of James Hardie Irrigation Group (Hardie) which added \$19.2 million in sales revenue, but had a negative impact on first quarter earnings. A shift in shipping patterns bringing inventory closer to retail and softening in several core markets also contributed to the decline in first quarter earnings. In addition, several of the company's new businesses have continued to show positive sales results, but have not yet reached profitable levels.

The following table sets forth net sales by product line.

	Three Months Ended					
		uary 31, 1997	Fel	oruary 2, 1996	 Change	% Change
(Dollars in thousands)						
Consumer products	\$	83,642 77,957 47,358	\$	102,641 78,333 30,527	\$ (18,999) (376) 16,831	(18.5)% (0.5) 55.1
Total *	\$	208,957	\$	211,501	\$ (2,544)	(1.2)
* Includes international sales of	\$	54.026	\$	39.419	\$ 14,607	37.1%

#### CONSUMER PRODUCT SALES

Worldwide net sales of consumer products for the three months ended January 31, 1997 of \$83.6 million decreased by \$19.0 million from the prior year, primarily as a result of decreased sales of consumer lawn and garden equipment. Traditionally, lawn and garden equipment has been shipped to distributors and dealers from November through January; however, the company's strategy of producing and shipping consumer products to more closely match retail demand has resulted in a shift of sales of these products from this period to the second quarter of the current fiscal year. In addition, inclement weather caused a ten day plant shutdown that resulted in lower production and sales of riding equipment. These declines were offset slightly by increased sales of electric products, especially in the western United States, and increased sales of snow removal equipment, topping off a successful introduction of the LawnBoy-Registered Trademark- snow product series. International consumer sales increased from \$13.5 million to \$15.3 million as a result of strong demand in Canada and continued growth in new markets overseas.

#### COMMERCIAL PRODUCT SALES

Worldwide commercial product net sales were flat compared to the same period in the prior year. The company's efforts to more closely match commercial product production and sales to retail demand have shifted sales from the first quarter into the second quarter of the current year. Commercial sales were also impacted by ongoing competitive pressures; however, several new product introductions in the second quarter are expected to reinforce sales. International commercial sales increased to \$22.6 million from \$19.4 million in the prior year, primarily as a result of lower than normal sales in the first quarter of 1996 due to product availability. International golf sales are continuing to strengthen as new markets in emerging countries are developed.

#### IRRIGATION PRODUCT SALES

The decline in consumer and commercial product net sales for the quarter was largely offset by an increase in irrigation product net sales which rose 55.1% from the same period in the previous year. This increase is attributable to the acquisition of the James Hardie Irrigation Group (Hardie) which contributed approximately \$20.0 million in irrigation sales. Without Hardie, irrigation sales declined by \$2.3 million due primarily to field inventory adjustments and wet weather in southern California and other key markets. Excluding Hardie's international sales of \$10.7 million, international irrigation sales decreased from \$6.5 million to \$5.4 million due to inclement weather and overall weakening in the European economy.

#### **GROSS PROFIT**

Gross profit was \$75.2 million, a decrease of \$1.1 million from the prior year. As a percent of sales, gross profit for the period ended January 31, 1997 was 36.0% compared with 36.1% for the period ended February 2, 1996. The gross margin contributed by Hardie product sales was slightly lower than the overall gross margin, but this was largely offset by higher gross margin contributions from other new businesses. Manufacturing variances were relatively flat as compared to last year.

## Selling General and Administrative Expense (Dollars in millions)

SG&A	Jan 31, 1997	% of Net Sales	Feb 2, 1996	% of Net Sales
Administrative	\$ 24.0	11.5%	\$ 22.2	10.5%
Sales and Marketing	23.4	11.2	20.4	9.6
Warranty	4.9	2.3	6.4	3.0
Distributor/Dealer Financing	2.6	1.2	2.4	1.1
Research and Development	7.7	3.7	7.1	3.4
Warehousing	3.5	1.7	3.4	1.6
Service/Quality Assurance	2.4	1.2	1.9	0.9
Total	\$ 68.5	32.8%	\$ 63.8	30.1%

Selling, general and administrative expense (SG&A) increased \$4.7 million from the prior year, and as a percent of sales increased to 32.8% from 30.1% for the same period in fiscal 1996. Hardie added \$6.0 million in SG&A expense, which was partially offset by lower SG&A expense in other areas. Administrative, sales and marketing, research and development and warehousing expenses, net of Hardie, were flat compared to the same period in fiscal 1996. Warranty expense as a percent of sales, net of Hardie expenses, decreased from the prior year as a result of a change in the mix of products sold and a warranty related refund received from a vendor. Distributor/Dealer financing increased slightly over the same period in fiscal 1996 due to Toro Credit Company's (TCC) addition of financing for commercial accessories. Service/quality assurance expenses increased as a result of additional expenses related to new businesses.

#### OTHER INCOME, NET

Other income, net, decreased during the quarter due primarily to income received in the prior period as a result of a favorable settlement of a patent infringement lawsuit.

#### FINANCIAL POSITION AS OF JANUARY 31, 1997

#### JANUARY 31, 1997 COMPARED TO FEBRUARY 2, 1996

Total assets at January 31, 1997 were \$660.3 million, up \$112.7 million from February 2, 1996. This increase is comprised of an increase in total assets of approximately \$140.0 million related to the acquisition of Hardie, offset by a decline in total assets of the remaining business. Cash decreased from the prior period as the result of improved asset management policies. Accounts receivable increased by \$1.2 million, with \$28.9 million in receivables attributable to the Hardie acquisition and a decline in the remaining business receivables of \$27.7 million. This decline in non-Hardie receivables is the result of lower levels of shipments driven by the shift of sales closer to retail demand. Inventory balances, net of Hardie inventories of approximately \$31.5 million, declined by \$19.9 million due to asset management strategies which match production more closely with the retail demand and result in lower overall inventory levels. Other current assets increased from the prior year due primarily to an increase in prepaid income taxes. Net property, plant and equipment, increased by approximately \$40.3 million, with \$30.7 million of this increase related to Hardie and the remaining increase related to the corporate headquarters expansion and new tooling projects. Other assets increased by \$51.3 million as a result of capitalization of the excess of the purchase price of Hardie over the fair value of Hardie net assets acquired plus additional capitalized acquisition costs of approximately \$43.6 million, in addition to the acquired other assets of Hardie.

Total current liabilities of \$366.9 million at January 31, 1997 increased \$79.2 million compared with current liabilities at February 2, 1996. The majority of this increase was short-term borrowing, which increased by \$79.4 million over the prior year due primarily to the financing of both the purchase price and working capital needs of Hardie. In addition, the variance in short-term borrowing reflects the company's cash management strategy of utilizing short-term borrowing to fund the company's seasonal working capital needs. The increase in short-term borrowing was offset by a decrease in trade payables primarily as a result of reduced inventory levels, net of Hardie. Other accrued liabilities increased by \$17.3 million, primarily as a result of expenses related to the Hardie acquisition, and Hardie accrued liabilities acquired. The current portion of long-term debt was also reduced from the first quarter of fiscal 1996 due to the repayment of Toro Credit Company's (TCC) debt. All TCC debt financing is now being provided by the parent company. Other long-term liabilities also increased over the prior period, primarily as a result of an interest rate swap agreement entered into during second quarter of fiscal 1996.

#### JANUARY 31, 1997 COMPARED TO OCTOBER 31, 1996

Total assets at January 31, 1997 were \$660.3 million, up \$163.5 million from October 31, 1996. As indicated previously, the Hardie acquisition accounted for approximately \$140.0 million of this increase. Accounts receivable, net of Hardie, declined slightly from October 31, 1996. Inventory increased by \$44.9 million, with \$31.5 million of this increase attributable to the Hardie acquisition. The remaining increase in inventory is a result of the normal buildup of consumer lawn and garden products manufactured in the first quarter. Other current assets increased by \$9.6 million, primarily as the result of an increase in prepaid income taxes. Net property, plant and equipment increased from \$73.8 million to \$108.3 million due to the addition of Hardie net property, plant and equipment of \$30.7 million, the expansion of the corporate headquarters and routine capital expenditures. Other assets increased as a result of the excess of the purchase price of Hardie over the fair value of the net assets acquired of approximately \$26.9 million plus additional capitalized acquisition costs of approximately \$16.7 million and the acquisition of Hardie's other assets.

Total current liabilities of \$366.9 million at January 31, 1997 increased \$159.1 million compared with current liabilities at October 31, 1996. The majority of this increase was the result of additional short-term borrowings of \$117.6 million which was used to finance the purchase price of Hardie. The remaining increase in short-term borrowing reflects the company's strategy of utilizing short-term borrowing to fund the company's seasonal working capital needs. Other accrued liabilities increased as a result of expenses related to the acquisition of Hardie. There were no significant changes in long-term debt and other long-term liabilities from October 31, 1996 to January 31, 1997.

#### LIQUIDITY AND CAPITAL RESOURCES

The primary use of cash during the current fiscal quarter was \$117.6 million used for the acquisition of Hardie. The purchase price has been initially funded with temporary bank debt. The company has filed a shelf registration which will facilitate the issuance of long-term debt to replace this temporary bank debt, and intends to refinance this temporary debt with long-term financing during the current fiscal year. The company believes that financing is also available through other sources.

Cash used in operating activities for the three month period ended January 31, 1997, was primarily for the payment of accounts payable and accrued liabilities and the seasonal build-up of inventories in anticipation of the spring selling season. The company's working capital needs are funded with \$190.0 million of unsecured bank credit lines. An agreement for an additional \$150.0 million unsecured bank credit line expiring in December 1997 was executed in conjunction with the acquisition of Hardie. The company also has banker's acceptance financing agreements under which an additional \$40.0 million is available. The company's business is seasonal, with peak borrowing under the working capital lines described above generally occurring between February and May each year.

#### LIQUIDITY AND CAPITAL RESOURCES, (CONTINUED)

Management believes that the combination of funds available through its existing financing arrangements, coupled with forecasted cash flows, will provide the capital resources for its anticipated needs.

#### INFLATION

The company is subject to the effects of changing prices. The company has, however, generally been able to pass along inflationary increases in its costs by increasing the prices of its products.

Item 6 Exhibits and Reports on Form 8-K

- (a) Exhibit 11 Computation of Earnings per Common Share
- (b) Exhibit 27 Financial Data Schedule

Summarized financial data; electronic filing only.

(c) Reports on Form 8-K

The company filed its Current Report on Form 8K dated December 16, 1996, reporting the completion of the acquisition of James Hardie Irrigation Group from James Hardie Industries Limited of Australia on December 2, 1996 through the acquisition of all of the outstanding common stock of James Hardie Irrigation, Inc., a Nevada corporation, James Hardie Irrigation Pty. Limited, a corporation organized under the laws of South Australia, Australia, and James Hardie Irrigation Europe S.p.A., a corporation organized under the laws of Italy.

The company filed Amendment 1 to its Current Report on Form 8K dated December 16, 1996 on Form 8K/A dated February 18, 1997, providing financial information of the business acquired and pro forma financial information related to the acquisition of James Hardie Irrigation Group.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE TORO COMPANY (Registrant)

By /s/ Gerald T. Knight

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Gerald T. Knight Vice President, Finance Chief Financial Officer (principal financial officer)

Date: March 17, 1997

# THE TORO COMPANY AND SUBSIDIARIES COMPUTATION OF EARNINGS PER COMMON SHARE (DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)

	Three Months Ended					
	January 31, 1997		January 31, Februar 1997 1996			
Net earnings	\$	2,491	\$	8,498		
Primary: Shares of common stock and common stock equivalents: Weighted average number of common shares outstanding	ŕ	,085,519		,219,360		
stock options (1)		376,581  ,462,100		442,857 , 662,217		
Net earnings per share of common stock and common stock equivalent		0.20				

<sup>1)</sup> Outstanding stock options and options exercised in the current period are converted to common stock equivalents by the treasury stock method using the average market price of the company's stock during each period.

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONDENSED CONSOLIDATED STATEMENT OF EARNINGS AND RETAINED EARNINGS, THE CONDENSED CONSOLIDATED BALANCE SHEET AND EXHIBIT 11 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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       OCT-31-1997
          NOV-01-1996
            JAN-31-1997
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TOTAL NET RECEIVABLES
NOT INCLUDED IN QUARTERLY FINANCIAL INFORMATION
TOTAL LONG-TERM DEBT
DOES NOT INCLUDE ADDITIONAL PAID-IN-CAPITAL
OTHER INCOME - NET